

**Texas State Vita**  
as of January, 2015

Please note: For all entries, list most recent items first. Headings without entries may be eliminated, but the heading lettering/numbering should remain consistent with this template.

**I. Academic/Professional Background**

**A. Name:** David Aaron Rubenstein                      **Title:** Clinical Association Professor

**B. Educational Background**

| <b>Degree</b> | <b>Year</b> | <b>University</b>                    | <b>Major</b>               | <b>Thesis/Dissertation</b>   |
|---------------|-------------|--------------------------------------|----------------------------|--|
| MMAS          | 1990        | Army Command & General Staff College | History                    | A Study of the Medical Support to the Union and Confederate Armies During the Battle of Chickamauga      |
| MHA           | 1989        | Baylor University                    | Health Administration      | A Project to Develop a Marketing Plan in Support of William Beaumont Army Medical Center, Fort Bliss, TX |
| BS            | 1977        | Texas A&M University                 | Community Health Education |  |

**C. University Experience**

| <b>Position</b>              | <b>University</b>                  | <b>Dates</b> |
|------------------------------|------------------------------------|--------------|
| Clinical Associate Professor | Texas State University             | 2012-present |
| Preceptor                    | Baylor University                  | 1998-2012    |
| Instructor                   | US Army Academy of Health Sciences | 1985-1987    |

**D. Relevant Professional Experience**

| <b>Position</b>                      | <b>Entity</b>   | <b>Dates</b> |
|--------------------------------------|---|--------------|
| Commanding General                   | US Army Medical Department Center & School            | 2010-2012    |
| Deputy Surgeon General               | US Army The Surgeon General                           | 2008-2010    |
| Chief                                | US Army Medical Service Corps                         | 2008-2012    |
| Commanding General & Command Surgeon | Europe Regional Med Command & US Army Europe          | 2006-2008    |
| Assistant Surgeon General            | US Army The Surgeon General                           | 2005-2006    |
| Brigade Commander & Command Surgeon  | 30 <sup>th</sup> Medical Brigade & US Army V Corps    | 2004-2005    |
| Chief of Staff                       | Europe Regional Medical Command                       | 2003-2004    |
| Healthcare Administration Consultant | US Army The Surgeon General                           | 2003-2005    |
| Medical Center Commander             | Landstuhl Regional Medical Center, Landstuhl, Germany | 2001-2003    |

|   |  |           |
|---|--|-----------|
| Hospital Commander & Task Force Commander | 21 <sup>st</sup> Combat Support Hospital & Task Force Med Eagle (Bosnia and Herzegovina) | 1999-2001 |
| Deputy Commander for Administration       | Eisenhower Army Medical Center   | 1997-1999 |
| Administrator, Managed Care Division      | Medigan Army Medical Center  | 1996      |
| Hospital Commander                        | 18 <sup>th</sup> Surgical Hospital   | 1994-1996 |
| Chief, Managed Care Division              | DeWitt Army Community Hospital   | 1992-1993 |
| Developmental leadership positions        | US Army Medical Service Corps  | 1977-1992 |

#### **E. Other Professional Credentials (licensure, certification, etc.)**

- Board Certified (1992), American College of Healthcare Executives
- Fellow status (1997). American College of Healthcare Executives (recertified 2010)
- 9A Professional Proficiency Status, US Army The Surgeon General

## **II. Teaching**

### **A. Teaching Honors and Awards:**

Meritorious Service Medal recognizing “professional competence” and “superior professional ability, initiative and meticulous attention to detail during his tour of duty as an instructor, planner and mentor” at the US Army Academy of Health Sciences.

### **B. Courses Taught:**

|                        |   |
|------------------------|---|
| Texas State University | HA 5111 – Topics in Health Administration |
|                        | HA 5640 – Administrative Practicum        |
|                        | HA 5840 – Administrative Internship       |
|                        | HR 5640 – Administrative Practicum        |
|                        | HR 5840 – Administrative Internship       |

Preceptor for year-long administrative residency. US Army-Baylor University Graduate Program in Healthcare Administration. 1998-2012.

Instructor for general Army doctrine and tactics. Military Science Division, US Army Academy of Health Sciences. 1985-1987.

Instructor for tactical health support doctrine and techniques. Military Science Division, US Army Academy of Health Sciences. 1984-1985.

### **C. Graduate Theses/Dissertation, Honors Theses or Exit Committees: (if supervisor, please indicate)**

### **D. Courses Prepared and Curriculum Development:**

### **E. Funded External Teaching Grants and Contracts:**

### **F. Submitted, but not Funded, External Teaching Grants and Contracts:**

### **G. Funded Internal Teaching Grants and Contracts:**

### **H. Submitted, but not Funded, Internal Teaching Grants and Contracts:**

### **I. Other**

### III. Scholarly/Creative

#### A. Works in Print (including works accepted, forthcoming, in press)

##### 1. Books (if not refereed, please indicate)

###### a. Scholarly Monographs:

###### b. Textbooks:

###### c. Edited Books:

###### d. Chapters in Books:

Brown, Jerold (Ed). Various entries in Historical Dictionary of the U.S. Army. Westport, CT, Greenwood: 2001.

###### e. Creative Books:

##### 2. Articles

###### a. Refereed Journal Articles:

Rubenstein, David. "Role Perceptions of Army Hospital DCAs." Journal of the U.S. Army Medical Department. Oct-Dec 2000: 25-32.

Huntsinger, Charles, and David Rubenstein. "Academic Medical Centers: A Perspective for Success in an Era of Managed Care and Capitation." Military Medicine. 164.8 (1999): 585-7.

Rubenstein, David, and Johnny Conner. "The Successful Health Services Management Development Program." The Journal of Health Administration Education. 11.4 (1993): 575-84.

Rubenstein, David. "Marketing the Public Affairs Plan to The Commander." Army Public Affairs Monthly Update. 91.6 (1991): 5-6.

Constable, Joseph, and David Rubenstein. "The Physician's Role in an Aging America." Hospital Topics. 68.3 (1990): 31-34.

Rubenstein, David. "A Model For Marketing in the Military Health Care Setting." Military Medicine. 155.8 (1990): 362-367.

Rubenstein, David. "Role Perceptions of Army Health Care Administrators." Journal of the U.S. Army Medical Department. May 1990: 9-12.

Rubenstein, David. "The Rural Hospital in the Year 2001." The Texas Journal of Rural Health. Spring-Summer 1989: 10-14.

Rubenstein, David. "Health Service Support and the Principles of War." Military Medicine. 153.3 (1988): 145-146.

Rubenstein, David. "The Elderly as Consumers of Health Care." Hospital Topics. 66.1 (1988): 10-13.

Rubenstein, David. "MOUT and the Medic." Infantry. 77.4 (1987): 40-41.

**b. Non-Refereed Journal Articles:**

Rubenstein, David. "Marketing the Public Affairs Plan to The Commander." *Army Public Affairs Monthly Update*. 91.6 (1991): 5-6.

Rubenstein, David. "Deploying a Medical Company." *Army Logician*. Nov-Dec. 1988: 15-17.

Rubenstein, David. "MOUT and the Medic." *Infantry*. 77.4 (1987): 40-41.

**3. Conference Proceedings****a. Refereed Conference Proceedings:****b. Non-Refereed Conference Proceedings:****4. Abstracts:****5. Reports:****6. Book Reviews:**

Rubenstein, David. *History of the U.S. Army Medical Service Corps*. Richard V. Ginn. Washington, DC, Center of Military History, 1998. In *Military Review*. 79.5 (1999): 88.

Rubenstein, David. *Disaster On Green Ramp: The Army's Response*. Mary Ellen Condon-Rall. Washington, DC, Center of Military History, In *Military Medicine*. 163.6 (1997): vi.

Rubenstein, David. *Disaster On Green Ramp: The Army's Response*. Mary Ellen Condon-Rall. Washington, DC, Center of Military History, In *Military Review*. 77.6 (1997): 74.

Rubenstein, David. *The Army Medical Department, 1865-1917*. Gillett, Mary. Washington, DC, Center of Military History: 1995. In *Military Review*. 77.3 (1997): 99.

Rubenstein, David. *A Woman of Valor: Clara Barton and the Civil War*. Stephen Oates. New York, The Free Press: 1994. In *Military Medicine*. 161.1 (1996): A6.

Rubenstein, David. *A Woman of Valor: Clara Barton and the Civil War*. Stephen Oates. New York, The Free Press: 1994. In *Minerva*. 13.3&4 (1995): 99-100.

Rubenstein, David. *Uncertain Warriors: Lyndon Johnson and His Vietnam Advisers*. David Barrett. Lawrence, Kansas, University Press of Kansas: 1993. In *Army*. 44.3 (1994): 60.

Rubenstein, David. *United States in World War II: Medical Service in the European Theater of Operations*. Graham Cosmas and Albert Cowdrey. Washington, DC, Center of Military History: 1992. In *Military Review*. 73.12 (1993): 82.

Rubenstein, David. *Weapons Don't Make War: Policy, Strategy, and Military Technology*. Colin Gray. Lawrence, University of Kansas: 1993. In *Army*. 43.8 (1993): 61.

- Rubenstein, David. Lee and Jackson: Confederate Chieftains. Paul Casdorff. New York, Paragon House: 1992. In *Army*. 43.3 (1993): 60.
- Rubenstein, David. The Reagan Wars: A Constitutional Perspective on War Powers and the Presidency. David Locke Hall. Boulder, Westview: 1992. In *Military Review*. 73.2 (1993): 81.
- Rubenstein, David. The Ninth Evac: Experiences In a World War II Tent Hospital In North Africa and Europe. Charles Stewart. New York, Vantage: 1990. In *Military Medicine*. 157.11 (1992): A6. .
- Rubenstein, David. The Illustrated History of the Civil War. Richard Humble. Philadelphia, Running Press: 1991. In *Military Review*. 72.8 (1992): 98.
- Rubenstein, David. The Coming War With Japan. George Friedman and Meredith Lebard. New York, St. Martin's: 1991. In *Military Review*. 72.4 (1992): 91.
- Rubenstein, David. Psychology Aweigh! A History of Clinical Psychology in the United States Navy, 1900-1988. Frederick McGuire. Washington, DC, American Psychological Association: 1990. In *Military Medicine*. 156.9 (1991): A14.
- Rubenstein, David. Europe After an American Withdrawal. Jane Sharp, ed. Oxford, England, Oxford University: 1990. In *Military Review*. 71.7 (1991): 89.
- Rubenstein, David. Then and Now. Tad Szulc. New York, William Morrow: In *Military Review*. 71.3 (1991): 72
- Rubenstein, David. Soldiers of the Old Army. Victor Vogel. College Station, Texas A&M University: 1990. In *Military Review*. 70.9 (1990): 124.

## **7. Other Works in Print:**

- Reprint of "The Rural Hospital in the Year 2001." *The Texas Journal of Rural Health*. Spring-Summer 1989: 10-14. Reprinted in *The Texas Journal of Rural Health*. Second Quarter (1991): 29-34.
- Reprint of "Deploying a Medical Company." *Army Logistician*. Nov-Dec. 1988: 15-17. Reprinted in *Information – Dokumentation [German Language]*. Apr. 1989: 89-90.

## **B. Works not in Print**

### **1. Papers Presented at Professional Meetings:**

### **2. Invited Talks, Lectures, and Presentations:**

- Numerous presentations as a General Officer in the US Army to local, regional, state, national, and international audiences on a variety of topics. Jan 2006 to May 2012.
- Numerous presentations as a healthcare executive and leader to local, regional, state, national, and international audiences on a variety of topics. Mar 2010 to present.
- Numerous presentations as a Governor and as a Chairman Officer of the American College of Healthcare Executives to local and state audiences on the topic of healthcare leadership. Mar 2002 to Mar 2010.
- "Preparing the Hospital Staff for Crisis Management." Association of the United States Army Medical Symposium. San Antonio, TX: May 2004.

- "Being a Successful Army Hospital Deputy Commander." Army Medical Department Executive Skills Course (by VTC). San Antonio, TX: Apr 2004.
- "Being a Successful Army Hospital Commander." Army Medical Department Pre-Command Course. San Antonio, TX: Feb 2004.
- "Healthcare Supporting Operations Enduring Freedom and Iraqi Freedom." The Healthcare Roundtable. Santa Fe, NM: Oct 2003.
- "Europe Regional Medical Command in a Combined Environment." Medical Strategic Leadership Program. San Antonio, TX: Aug 2003.
- "Healthcare Leadership in Combined Operations." Medical Strategic Leadership Program. San Antonio, TX: Jun 2001. As Distance Learning: Feb 2002.
- "Bosnia & the Balkans: Multinational Relationships During Peacekeeping." Medical Strategic Leadership Program. San Antonio, TX: Apr 2000.
- "The American Combat Health Support System." First International Rajlovac Symposium on Medicine. Rajlovac, Bosnia and Herzegovina: Nov 1999.
- "Medical Logistics and the TO&E Commander." U.S. Army Medical Materiel Agency, Medical Logistics Readiness Conference. Frederick, MD: Dec 1995.
- "Military Managed Care: From Cooperation to Competition." Association of Health Care Administrators of the National Capital Area. Washington, DC: Sep 1993.
- "Coordinated Care: A Military Managed Care Program." Army Medical Department Worldwide Internal Reviewer's Workshop. Denver, CO: Jul 1993.
- "Establishing a Health Care System in Southwest Asia, the Army Medical Department in Operation Desert Shield." Joint Federal Health Care Executive's Conference. American College of Health Care Executives. Chicago, IL: Feb 1991.
- "Marketing In the Military Health Care Setting." Health Care Symposium and Preceptors' Conference. US Army/Baylor University Graduate Program in Health Care Administration. San Antonio, TX: Nov 1989.
- "Insights To a Successful Administrative Residency." Health Care Symposium and Preceptors' Conference. U.S. Army-Baylor University Graduate Program in Health Care Administration. San Antonio, TX: May 1989.

### **3. Consultancies:**

### **4. Workshops:**

- "Healthcare Leadership." A day-long workshop to the Arkansas Hospital Association Mid-Management Healthcare Leadership series. Little Rock, Arkansas. Oct 2012

### **5. Other Works not in Print**

#### **a. Works "submitted" or "under review":**

- "Know Yourself In Order to Lead Others." Journal of the U.S. Army Medical Department. Accepted for publication Jan 2013.

**b. Works “in progress”:**

Book: “The River Runs Red: Medical Care at the Battle of Chickamauga.”

Book: “A Driving and Walking Tour of Medical Care at the Battle of Fredricksburg.”

Book: “Healthcare Leadership: Thoughts From My Foxhole.”

**c. Other Works not in Print:**

**C. Grants and Contracts**

**1. Funded External Grants and Contracts:**

**2. Submitted, but not Funded, External Grants and Contracts:**

**3. Funded Internal Grants and Contracts:**

**4. Submitted, but not Funded, Internal Grants and Contracts:**

**D. Fellowships, Awards, Honors:**



#### **IV. Service**

##### **A. Institutional**

**1. University:**

**2. College:**

**3. Department/School:**

##### **B. Professional:**

American College of Healthcare Executives

Chairman Officer: 2007-2010 (Board Chairman 2008-2009),

Governor: 2002 to 2006,

Regent: 1999-2002.

National Committee Assignments include: Nominating Committee, Finance Committee, Credentials Committee, Federal Awards Committee, Awards and Testimonials Committee, Voluntary Giving Committee.

ACHE Regent's Advisory Council:

1994-1999 (Army)

2011-present (Texas Central & South)

South Texas Chapter of ACHE

Newsletter columnist writing on leadership topics

Association of Military Surgeons of the United States

Board of Managers: 2011 to present

Strategic Planning Committee: 2010-2011

National Transportation Committee: 1991-1992, 1992-1993

Alamo Federal Executive Board

Chairman, Human Resources Council: 2005-2006

Central Savannah River Association of Healthcare Executives

President: 1998

El Paso Health Organization Network

President: 1989

**C. Community:**

USO – San Antonio. Volunteer. 2012 – present.

United Way of San Antonio and Bexar County. Board Member. 2012 – present.

Texas A&M University Association of Former Students. Board Member. 2011 – present.

Boy Scouts of America, Barbarossa (Germany) District. Board Member. 2001-2003.

**D. Services, Honors and Awards:**

Presented the Gold Medal Award from the American College of Healthcare Executives in March 2012 for “significant contributions to the healthcare profession.”

Presented the Distinguished Service Award from the Federal Health Care Executives Interagency Institute Alumni Association in November 2011 for “exceptional service to the Military Health System and outstanding contributions to the Interagency Institute.”

Inducted into the Baylor University Alumni Association Hall of Fame in January 2011 as a Distinguished Alumnus recognized for “distinguished professional achievement that has merited the honor and praise of peers and colleagues.”

Listed in Leading Educators of the World 2009 by the International Biographical Centre, Cambridge, England, in December 2008 for a career of contributions that “engender influence on a local, national, or international basis.”

Inducted into Upsilon Phi Delta National Honor Society of Health Administration in December 2007 for “dedication to scholarship and excellence in healthcare administration.”

Presented the Outstanding Federal Healthcare Executive Award by the Association of Military Surgeons of the United States in November 2007 for “conspicuously outstanding contributions to Federal healthcare and demonstrated superior leadership ability.”

Inducted as an Outstanding Alumnus of the College of Education and Human Development, Texas A&M University, in September 2007 for “contributions to your field and our country.”

Presented the Ray E. Brown Award by the Association of Military Surgeons of the United States in November 2006 for “a demonstrated career of outstanding accomplishments in Federal healthcare management.”

Inducted into the Hall of Honor of the Schertz, Cibolo, Universal City Independent School District in October 2006 as a Distinguished Former Student.

Conferred Honorary Graduate Professor of Health Administration, Baylor University, Waco, Texas, in June 2006 for “distinguished leadership, mentoring, scholarship and excellence in graduate healthcare education.”

Presented the Inaugural award of the U.S. Army Medical Service Corps Mentor of the Year Award in March 2005 for “altruistic and selfless service to MSC officers worldwide.”

- Presented the Distinguished Alumni Award in March 2004 by the U.S. Army-Baylor University Graduate Program in Health Care Administration Alumni Club for "significant career achievements in healthcare administration."
- Listed in the 2003 and 2004 editions of Modern Healthcare's "ranking of the 100 most influential people in healthcare." Modern Healthcare. August 25, 2003 and August 23, 2004.
- Presented the Federal Excellence in Healthcare Leadership Award in March 2003 by District 8 of the American College of Healthcare Executives for "exceptional leadership in federal healthcare."
- Listed in Who's Who in the World beginning in 2002, Who's Who in Medicine and Healthcare beginning in 2002, Who's Who in America beginning in 2001.
- Presented the Army Regent's Young Healthcare Executive's Achievement Award in March, 1993 by the American College of Healthcare Executives for "significant contributions to Army health services administration."
- Listed in Volume 3 (1991-1992) and Volume 4 (1992-1993) of Who's Who of Emerging Leaders in America.
- Presented the Arter-Darby Award in June, 1990 by the U.S. Army Command and General Staff College for the "best thesis written on a military history topic."
- Presented the Boone Powell Award in November, 1989 by the U.S. Army-Baylor University Graduate Program in Health Care Administration for the "most outstanding Graduate Management Project of the administrative residency year."
- Listed in 1989 volume of Outstanding Young Men of America.
- Presented the Association of the United States Army Award in July, 1988 by the U.S. Army-Baylor University Graduate Program in Health Care Administration as the distinguished honor graduate" as determined by academic standing.
- Presented the Faculty Award in July, 1988 by the U.S. Army- Baylor University Graduate Program in Health Care Administration as the student exhibiting "a well rounded and selfless approach to academic studies, extra-curricular activities, and family life."
- Presented the 1984 Chief, Medical Service Corps, Award of Excellence for "significant contributions to the accomplishment of the Army Medical Department mission and for performing in an exceptionally outstanding manner supporting the soldier."
- Presented various awards in military training programs beginning with designation as a Distinguished Military Graduate of Texas A&M University, May, 1977.

#### MILITARY AWARDS AND DECORATIONS:

- Distinguished Service Medal awarded 3 times
- Legion of Merit awarded 4 times
- Meritorious Service Medal awarded 7 times
- Army Commendation Medal awarded 4 times
- Army Achievement Medal awarded 1 time
- National Defense Service Medal awarded 2 times
- Armed Forces Expeditionary Medal (Grenada, Bosnia)
- Global War on Terrorism Service Medal

Humanitarian Service Medal  
Outstanding Military Volunteer Service Medal  
Army Service Ribbon  
Overseas Ribbon awarded 3 times (West Germany, Germany)  
NATO Medal (Bosnia & Herzegovina)  
Army Superior Unit Award awarded 2 times  
Expert Field Medical Badge  
Master Parachutist Badge  
Canadian Parachutist Badge  
Army Ranger Tab  
Army Staff Identification Badge  
Order of Military Medical Merit  
15,000-Mile Run-For-Your-Life Badge  
German Abzeichen fur Leistungen (Proficiency Badge) in Gold  
German Schutzenschnur (Marksmanship Badge) in Bronze  
German Sports Badge in Bronze

**E. Service Grants and Contracts**

- 1. Funded External Service Grants and Contracts:**
- 2. Submitted, but not Funded, External Service Grants and Contracts:**
- 3. Funded Internal Service Grants and Contracts:**
- 4. Submitted, but not Funded, Internal Service Grants and Contracts:**