**TEXAS STATE UNIVERSITY VITA**

**I. Academic/Professional Background**

|  |  |  |
| --- | --- | --- |
| A. | Name: Dr. Patricia M. Shields  11005 Shady Hollow Dr.  Austin, Texas 78748   512-577-0038 | Title: Professor |

B. Educational Background

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| *Degree* | *Year* | *University* | *Major* | *Thesis/Dissertation* |
| PHD | 1977 | The Ohio State Univ Main Campus | Public Administration | The Determinants of Service in the Military during the Vietnam Era |
| MA | 1975 | The Ohio State Univ Main Campus | Economics, General |  |
| BS | 1973 | Univ of Maryland College Park | Economics, General |  |

C. University Experience

|  |  |  |
| --- | --- | --- |
| *Position* | *University* | *Dates* |
| Graduate Research Associate | Center for Human Resource Research. Columbus, OH, United States | October 10, 1973 - December 31, 1977 |

**II. TEACHING**

A. Teaching Honors and Awards:

Award / Honor Recipient: Public Educator of the Year, American Society for Public Administration, Central Texas Chapter.

May 2014

Award / Honor Recipient: Evert Swinney Excellence in Teaching Award, Texas State Faculty Senate.

August 2010

Award / Honor Recipient: Public Administration Educator of the Year, Central Texas Chapter of the American Society for Public Administration.

May 2006

Award / Honor Recipient: Presidential Award for Teaching (Assoc/Full category), Texas State University.

August 2004

Award / Honor Recipient: Leslie A. Whittington Excellence in Teaching Award, National Association of Schools of Public Affairs and Administration.

October 2002

Award / Honor Recipient: Development of Public Service Professionals, Austin Society for Public Administration.

May 1993

Award / Honor Recipient: Honorary Member, Golden Key National Honor Society.

March 1985

B. Courses Taught:

Texas State University:

ECO 2310 - PRIN ECONOMICS

GNST 1100 - GENERAL STUDIES SEMIN

PA 5388 - DIR READING & RES

PA 5389 - INTERNSHIP GOVT

PA 5390 - APPLIED METHODS

PA 5397 - RESEARCH DESIGN

PA 5398 - APPLIED RESEARCH

POSI 1309 - BASIC POL INST

POSI 2320 - FUNCT AMER GOVT

POSI 4322 - PUB POL FORMULATION

POSI 4334 - SELECT TOPICS AM GOVT

POSI 4379 - INDEP STUDY

POSI 5304B - PROB THRY&ME:RSCH.DSN

POSI 5304 - PROB POL THY+ME

POSI 5311 - PUB FINANCE ADM

POSI 5312 - PUB SECTOR ECO

POSI 5334 - PROB QUANT ANALYSI

POSI 5335 - PROB RESEARCH METH

POSI 5343 - SEM IN PROGRAM EVAU

POSI 5370 - INTERNSHIP GOVT

POSI 5397 - APPL RESCH PROJ

POSI 5398 - DIR READING&RES

University of Texas at Austin:

PA 391 - Public Financial Management

PA 393K - Political Economy I

PA 393L - Political Economy II

C. Sample of Directed Student Learning (i.e. theses, dissertations, exit committees, etc.):

Member, Dissertation, "Hostile Geographies?: Military Service Women’s Perceptions of Sexual Safety on and in Proximity to Military Installations", Status: Proposal. (October 2016 - Present). Geography, Texas State University.

Student(s): Connie Bushka, Doctoral, PhD.

Member, Dissertation, "United Nations Interim Force in Lebanon: Assessment of success Criteria and Way Forward", Status: In Progress. (February 2016 - Present). Organization Studies, The Tilburg University, The Netherlands.

Student(s): Apurba Bardalai, Doctoral, PhD.

Supervisor / Chair, Applied Research Project, "The Impact of the Mass Incarceration of Fathers: Issues That Arise Before and After Release", Status: Completed. (April 2018). Political Science, Texas State University.

Student(s): Brandon Brinson, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "Exploring the Growth of Dual Credit in Texas", Status: Completed. (April 2018). Political Science, Texas State University.

Student(s): Emily Brooke Bennett, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "The Scholarship of Gun Control: A content Analysis of Articles in the Justice Quarterly Journal", Status: Completed. (April 2018).

Student(s): Kwon Bill, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "A Content Analysis of Municipal Employee Handbooks in the Commonwealth of Virginia", Status: Completed. (April 2018). Political Science, Texas State University.

Student(s): Stephanie Soares, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "Academic Factors Impacting the Performance of School Districts that Meet Standards and School Districts that Don't Meet Standards in Texas", Status: Completed. (April 2018). Political Science, Texas State University.

Student(s): Tyler McBride, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "Block By Block: The use of the Video Game "Minecraft" as a Tool to increase Public Participation", Status: Completed. (January 2017 - February 2018). Political Science, Texas State University.

Student(s): Timothy McDaniel, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "Exploring the Caregiver Caring for the Aged: Experience through a Social Media Forum", Status: Completed. (January 2017 - December 2017). Political Science, Texas State University.

Student(s): Jessica Ancira, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "An Ideal Framework for Non-Profit Websites: Veterans Afflicted with Post Traumatic Stress Disorder", Status: Completed. (January 2017 - December 2017). Political Science, Texas State University.

Student(s): John Crawford, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "The Holistic Hunt: An Analysis of Texas Habitat for Humanity Affiliate Websites", Status: Completed. (January 2017 - December 2017). Political Science, Texas State University.

Student(s): Otinetta Eddie, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "An Exploratory Framework to Assess Urban Wildfire Mitigation Policy in Austin, Texas", Status: Completed. (January 2017 - December 2017).

Student(s): Reginald Brooks, Graduate, MPA.

Supervisor / Chair, Applied Research Project, "The Merida Initiative: An Assessment", Status: Completed. (August 2016 - September 2017). Political Science, Texas State University.

Student(s): Jose Olivera, Graduate, MPA.

Member, Dissertation, "On Developing (Post) Modern Soldiers: An Inquiry into the Ontological and Epistemological Foundation of Skill Acquisition in an Age of Military Transformation", Status: Completed. (May 1, 2010 - September 1, 2013). Faculty of Education Sciences, University of Oslo.

Student(s): Anders Sookermany, Doctoral.

D. Courses Prepared and Curriculum Development:

PA 5390 Applied Research Methodology, Completed "Foundations of Online Course Design and Development", Texas State University: August 2017 - September 2017.

F. Other:

Student Accomplishments:

Award:

Supervisor, McGrew Research Award (Student Category). "Park Partners: A Model Assessment Tool for Effective Partnerships between Local Park Systems and Nonprofits," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2016). Political Science, Texas State University.

Student(s): Kyle Carvell, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "The New Walking Beat: A Model Assessment Tool For Using Social Media to Enhance Community Policing," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2015). Political Science, Texas State University.

Student(s): William Costello, Graduate, MPA.

Mentor, Robert Backoff Graduate Student Research Award. "The Dynamics of Positivism in the Study of Public Administration," Columbus, Ohio. Status: Completed. (2014). John Glenn School of Public Policy, The Ohio State University.

Student(s): Travis Whetsell, Doctoral, PhD.

Supervisor, McGrew Research Award (Student Category). "Cooking Skills Intervention Programming: A Process Evaluation of the Happy Kitchen," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2014). Political Science, Texas State University.

Student(s): James Hardin, Graduate, MPA.

Supervisor, McGrew Research Award ( Student Category). "A Fragile Legacy: The Contributions of Women in the U. S. Sanitary Commission to the U. S. Administrative State," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2013). Political Science, Texas State University.

Student(s): Pam Tise, Graduate, MPA.

Mentor, Alfred M. Zuck Public Courage Award. National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2012). Political Science, Texas State University.

Student(s): Debby Tucker, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "The HEROES Program: Child Support Enforcement Among Veterans of War," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2012). Political Science, Texas State University.

Student(s): Travis Whetsell, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "An Ideal Sustainable Energy Model for Local Utilities: An Assessment of the City of San Marcos, TX," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2011). Political Science, Texas State University.

Student(s): James Harkins, Graduate, MPA.

McGrew Research Award (Practitioner Category). "Exploring Capital Metro's Sexual Harassment Training Using Dr. Bengt-Ake Lundvall's Knowledge Taxonomy," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2011). Political Science, Texas State University.

Student(s): James Swift, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Population and Building Factors that Impact Residential Fire Rates in Large Cities," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2010). Political Science, Texas State University.

Student(s): Kai Haung, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "Contracting Through the Lenses of Classical Pragmatism: An Exploration of Local Government Contracting," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2010). Political Science, Texas State University.

Student(s): Jason Alexander, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "A Model Assessment Tool for the Incident Command System: A Case Study of the San Antonio Fire Department," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2009). Political Science, Texas State University.

Student(s): Brian O'Neill, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Using Geographic Information Systems to Develop and Analyze Land-use Policies," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2009). Political Science, Texas State University.

Student(s): Abigail Gillfillin, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Greening Affordable Housing: An assessment of Housing Under the Community Development Block Grant and HOME Investment Partnership Programs," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2008). Political Science, Texas State University.

Student(s): Chance Sparks, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "The Challenges of Accountability in Human Services: Performance Management in the Adult Protective Services Program of Texas," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2008). Political Science, Texas State University.

Student(s): Stephen Este, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "The Search for a Theoretical Framework for Long-Term Disaster Recovery Efforts: A Normative Application of Jane Addams Social Democratic Theory and Ethics," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2007). Political Science, Texas State University.

Student(s): Heather Gatlin, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "Aftercare for Youth with Mental Health Disorders in the Juvenile Justice System: An Assessment of the Aftercare Program of Williamson County Juvenile Justice Services," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2006). Political Science, Texas State University.

Student(s): Candace Ferguson, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Land Trust Training and Technical Assistance Programs: A National Assessment Center," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2006). Political Science, Texas State University.

Student(s): Rebecca Blecke, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Exploring the Facets of the Digital Divide in Texas Public Schools," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2005). Political Science, Texas State University.

Student(s): Ammy Jones, Graduate, MPA.

Supervisor, Pi Alpha Alpha Student Manuscript Award (National Award). "A Model Approach to Developing Food Safety: Emergency Response Standards Operating Procedures," National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2004). Political Science, Southwest Texas State University.

Student(s): Julie Loera, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "A Model Approach to Developing Food Safety: Emergency Response Standards Operating Procedures," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2004). Political Science, Texas State University.

Student(s): Julie Lorea, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Developmental Sprawl in Texas," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2004). Political Science, Texas State University.

Student(s): Rachael Jeffers, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "An Explanatory Study of Rural Hospital Closures and their Links to Economic Health of Local Communities," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2003). Political Science, Texas State University.

Supervisor, Pi Alpha Alpha Student Manuscript Award (National Award). "Pragmatism and Performance Measurement: An Exploration of Practices in Texas State Government," National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2002). Political Science, Southwest Texas State University.

Student(s): Timothy Wilson, Graduate, MPA.

Supervisor, McGrew Research Award (Practitioner Category). "Carcass Disposal Issues in Recent Disasters, Accepted Methods and Suggested Plan for Future Mitigation," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2002). Political Science, Southwest Texas State University.

Student(s): Dee Ellis, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Pragmatism and Performance Measurement: An Exploration of Practices in Texas State Government," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2002). Political Science, Southwest Texas State University.

Student(s): Timothy Wilson, Graduate, MPA.

Supervisor, Pi Alpha Alpha Student Manuscript Award (National Award). "Developing a Comprehensive Outcomes Assessment Program (COAP) Model for Southwest Texas State University," National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2001). Political Science, Southwest Texas State University.

Student(s): Ana Lisa Garza, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "The Behavioral Assessment and Intervention Mandates of the 1997 Amendments to IDEA and Implications for Special Education Programs," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2001). Political Science, Southwest Texas State University.

Student(s): Jenna Whitley Pratt, Graduate, MPA.

Mentor, Alfred M. Zuck Public Courage Award. National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2000). Political Science, Southwest Texas State University.

Student(s): Charles Matthews, Graduate, MPA.

Supervisor, Pi Alpha Alpha Student Manuscript Award (National Award). "Assessing Service Learning Using Pragmatic Principles of Education: A Texas Charter School Case Study," National Association of Schools of Public Affairs and Administration. Status: Completed. (October 2000). Political Science, Southwest Texas State University.

Student(s): Shivaun Perez, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Intensive Supervision Probation: Assessing Texas Programs," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 2000). Political Science, Southwest Texas State University.

Student(s): Christine McCormick, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "Division Staff Perceptions Regarding Officer Carrying Firearms in the State of Texas," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 1999). Political Science, Southwest Texas State University.

Student(s): Carey Welebob, Graduate, MPA.

Supervisor, Pi Alpha Alpha Student Manuscript Award (National Award). "Group Dynamics and Power Structures: Toward a Greater Understanding of the Line-Staff Relationship Within the Austin Fire Department," National Association of Schools of Public Affairs and Administration. Status: Completed. (October 1998). Political Science, Southwest Texas State University.

Student(s): Kevin Baum, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "A Content Analysis of Texas State Agency Employee Handbooks," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 1998). Political Science, Southwest Texas State University.

Student(s): Rebecca Short, Graduate, MPA.

Supervisor, McGrew Research Award (Student Category). "A description of Computer Security Measures in Medium Sized Texas Counties," CenTex Chapter of the American Society for Public Administration Awards Banquet, Austin, Texas. Status: Completed. (May 1997). Political Science, Southwest Texas State University.

Student(s): Ralph Revello, Graduate, MPA.

Student Presentations:

Supervisor. "An Exploratory Framework to Assess Urban Wildfire Mitigation Policy in Austin, Texas," International Research Conference for Graduate Students, San Marcos, Texas. Status: Completed. (November 8, 2017). Political Science, Texas State University.

Student(s): Reginald Brooks, Graduate, MPA.

Supervisor. "Conductive Capacity of the State: an Assessment of Mexican Political Institutions Since the Merida Initiative," International Research Conference for Graduate Students, Texas State University. Status: Completed. (November 7, 2017). Political Science, Texas State University.

Student(s): Jose Olvera, Graduate, MPA.

Supervisor. "Female City Managers in Texas: A Content Analysis of Resumes to Identify Successful Career Path Trends," Hog Wild 2017 Continuing Education Seminar Energizing Local Government Employees, Texas State University. Status: Completed. (May 2017). Political Science, Texas State University.

Student(s): Samantha Alexander, Graduate, MPA.

Supervisor. "A Model Assessment Tool for Effective Partnerships between Local Parks Systems and Nonprofits," Hog Wild 2017: A Continuing Education Seminar energizing Local Government Officials, Texas State University. Status: Completed. (May 2017). Political Science, Texas State University.

Student(s): Kyle Carvell, Graduate, MPA.

Supervisor, Conference Presentation. "Hiding in Plain Sight: Positive Peace - A Critical Missing Immeasurable in PA Theory," PA Theory Conference, San Antonio. Status: Completed. (May 20, 2016). Public Administration, Virginia Commonwealth University.

Student(s): Grant Rissler, Doctoral, PhD Public Policy.

Supervisor, Conference Presentation. "Women and Gender Research Collaborative Symposium, "Texas Women City Managers: Their Stories of Success," Women and Gender Research Collaborative, San Marcos, TX. Status: Completed. (March 25, 2016). Political Science, Texas State University.

Student(s): Samantha Alexander, Graduate, MPA.

Supervisor, Conference Presentation. "The New Walking Beat: A Model Assessment Tool for Using Social Media to Enhance Community Policing,"," American Society for Public Administration annual conference, Seattle. Status: Completed. (March 22, 2016). Political Science, Texas State University.

Student(s): William Costello, Graduate, MPA.

Supervisor. "Texas City Managers: Their Stories of Success," Women and Gender Research Collaborative, Texas State University. Status: Completed. (March 2015). Political Science, Texas State University.

Student(s): Samantha Alexander, Graduate, MPA.

Supervisor, Conference Presentation. "Community Colleges: Reaching Distance Learners in the Rural South," Conference of Minority Public Administration," Conference of Minority Public Administrators, Ft. Worth, TX. Status: Completed. (February 9, 2011). Political Science, Texas State University.

Student(s): Amy Duhon, Graduate, MPA.

Supervisor. "The Value of Association Membership: An Evaluation of the Central Texas Chapter of the American Society for Public Administration," American Society for Public Administration Annual Conference, Miami, FL. Status: Completed. (2007). Political Science, Texas State University.

Student(s): Cassandra Casillas, Graduate, MPA.

Supervisor. "Developing State Food Safety Emergency Response Standard Operating Procedures," Pi Alpha Alpha 30th Anniversary Commemorative Monograph. Status: Completed. (2004). Political Science, Texas State University.

Student(s): Julie Loera, Graduate, MPA.

Supervisor, Conference Presentation. "Formula Based Budgeting in Texas: Perceptions of University Presidents and Chief Financial Officers," American Society for Public Administration annual conference, San Antonio, TX. Status: Completed. (October 6, 2000). Political Science, Texas State University.

Student(s): David Rejino, Graduate, MPA.

Supervisor, Conference Presentation. "Between a Rock and a Hard Place: Downsizing in a TQM Environment," American Society for Public Administration annual conference, San Antonio, TX. Status: Completed. (1995). Political Science, Southwest Texas State University.

Student(s): Jane McFarland, Graduate, MPA.

Supervisor, Conference Presentation. "Strategic Planning and Implementation," American Society for Public Administration annual conference, San Antonio, TX. Status: Completed. (1995). Political Science, Southwest Texas State University.

Student(s): Jeffrey Kaufmann, Graduate, MPA.

Published Work by Students:

Mentor, Book Chapter. "Public Administration Methodology: A Pragmatic Perspective. In *Foundations of Public Administration*." Status: Completed. (2017). Public Administration, Ohio State University.

Student(s): Travis Whetsell, Doctoral, PhD.

Mentor, journal Article. "Positive Peace: Exploring the Roots and Potential for Public Administration. *Global Virtue Ethics Review*." Status: Completed. (2016). Public Administration, Virginia Commonwealth University.

Student(s): Grant Rissler, Doctoral, PhD Public Policy.

Supervisor, Journal article. "Assessing Municipal Forestry Activity: A Survey of Home Rule Municipalities in Texas, U.S.A”. *Arboriculture & Urban Forestry*. Status: Completed. (2016). Political Science, Texas State University.

Student(s): Keith O'Herrin, Graduate, MPA.

Mentor, Journal Article. "The Dynamics of Positivism in the Study of Public Administration: A Brief Intellectual History and Reappraisal.” *Administration & Society*. Status: Completed. (2015). Public Administration, Ohio State University.

Student(s): Travis Whetsell, Doctoral, PhD Public Policy.

Supervisor, Journal Article. "Discrimination and the Transgender Population Analysis of the Functionality of Local Government Policies That Protect Gender Identity”, *Administration & Society*. Status: Completed. (2014). Political Science, Texas State University.

Student(s): Mitchell Sellers, Graduate, MPA.

Mentor, Book Chapter. "Doing Practical Research and Publishing in Military Studies”. In *Routledge Handbook of Research Methods in Military Studies*. Status: Completed. (2014). Political Science, Texas State University.

Student(s): Travis Whetsell, Graduate, MPA.

Mentor, Book Chapter. "Pragmatism and Public Administration: Looking Back, Looking Forward”. In N. Rumens & M. Kelemen (Eds.), *American Pragmatism and Organization Studies: Researching Management Practices*. Status: Completed. (2014). Political Science, Texas State University.

Student(s): Travis Whetsell, Graduate, MPA.

Mentor. "On Developing (Post)modern Soldiers: An Inquiry into the Ontological and Epistemological Foundations of Skill-Acquisition in an Age of Military Transformation." Status: Completed. (2013). Education Sciences, University of Oslo.

Student(s): Anders Sookermany, Doctoral, PhD.

Mentor, Journal Article. "Theory-Pluralism in Public Administration Epistemology, Legitimacy, and Method”, *American Review of Public Administration*. Status: Completed. (2013). Political Science, Texas State University.

Student(s): Travis Whetsell, Graduate, MPA.

Mentor, Book Chapter. "Punctuation, Continuity and Historicity: Traversing the In-between.” *In Comparative Decision Making*. Status: Completed. (2013). Political Science, Texas State University.

Student(s): Travis Whetsell, Graduate, MPA.

Supervisor, Journal Article. "Open Access Digital Repository: Sharing Student Research with the World. *Journal of Public Affairs Education*." Status: Completed. (2012). Political Science, Texas State University.

Student(s): Lewis Steward, Doctoral, MPA.

Supervisor, Book Chapter. "Classical Pragmatism, the American Experiment and Public Administration.” *Handbook of Organization Theory and Management: The Philosophical Approach*. Status: Completed. (2006). Political Science, Texas State University.

Student(s): Robert Brom, Graduate, MPA.

Supervisor, Pi Alpha Alpha 30th Anniversary Commemorative Monograph. "Developing State Food Safety Emergency Response Standard Operating Procedures." Status: Completed. (2004). Political Science, Texas State University.

Student(s): Julie Loera, Graduate, MPA.

Supervisor, Pi Alpha Alpha 30th Anniversary Commemorative Monograph. "Exploring the Facets of the Digital Divide in Texas Public Schools Grades K-12." Status: Completed. (2004). Political Science, Texas State University.

Student(s): Emmy Jones, Graduate, MPA.

Supervisor, Journal Article. "The Impact of Rural Hospital Closures on the Economic Health of the Local Communities," *Texas Journal of Rural Health*. Status: Completed. (2003). Political Science, Texas State University.

Student(s): David Pearson, Graduate, MPA.

Supervisor, Journal Article. "Women Pilots and Combat: Attitudes of Male and Female Pilots. *Minerva: Quarterly Journal of Women and the Military*." Status: Completed. (1990). Political Science, Texas State University.

Student(s): Janet Nichols, Graduate, MPA.

Supervisor, Journal Article. "The Sunset Review Process and State Agency Administrators: Lessons after a Decade of Experience.” *The Bureaucrat*, Status: Completed. (1985). Political Science, Texas State University.

Student(s): Bobbie Barker, Graduate, MPA.

Supervisor, Journal Article. "Community Service Restitution Programs: A Resource for Local Government. *Municipal Management*." Status: Completed. (1984). Political Science, Texas State University.

Student(s): Vicki Skinner, Graduate, MPA.

Supervisor, Journal Article. "Fuel Economy through Driver Awareness.” *The Police Chief*. Status: Completed. (1984). Political Science, Texas State University.

Student(s): Kenneth Berrtling, Graduate, MPA.

Supervisor, Journal Article. "Using Volunteers in Adult Probation.” *Federal Probation.* Status: Completed. (1983). Political Science, Texas State University.

Student(s): David Wingard, Graduate, MPA.

Supervisor, Journal Article. "The Pre-Employment Polygraph in Texas.” *Texas Business Review*. Status: Completed. (1981). Political Science, Texas State University.

Student(s): Robert Johnson, Graduate, MPA.

**III. SCHOLARLY/CREATIVE**

A. Works in Print (including works accepted, forthcoming, in press):

1. Books:

b. Textbooks:

Non-refereed:

Shields, P., & Rangarajan, N. (2013). *A Playbook for Research Methods: Integrating Conceptual Frameworks and Project Management*. Stillwater, OK: New Forums Press.

Shields, P. (2000). *Step by Step: Building a Research Project* (3rd ed.). Stillwater, OK: New Forums Press.

c. Edited Books:

Refereed:

Shields, P. (2017). *Jane Addams: Progressive Pioneer of Peace, Philosophy Sociology, Social Work and Public Administration*. New York: Springer.

Soeters, J., Shields, P., & Rietjens, S. (2014). *Routledge Handbook of Research Methods in Military Studies* (1st ed.). New York: Routledge.

d. Chapters in Books:

Refereed:

Shields, P. (Accepted / In Press). Ambidexterity: Resolving Contradictions in Military Organizations. In R. Beeres, I. van Kememade, J. van der Meulen, & R. Moelker (Eds.), *Ambidextrous Organizations: Interdisciplinary Perspectives*. New York: Springer.

Shields, P., & Whetsell, T. (2017). Public Administration Methodology: A Pragmatic Perspective. In J. Raadschelders & R. Stillman (Eds.), *Foundations of Public Administration* (pp. 75–92). New York: Melvin & Leigh.

Shields, P. M. (2017). An Introduction to the Life of Jane Addams. In P. Shields (Ed.), *Jane Addams: Progressive Pioneer of Pioneer of Peace, Philosophy Sociology, Social Work and Public Administration* (pp. 3–16). New York: Springer.

Shields, P. M. (2017). Jane Addams: Peace Activist and Peace Theorist. In P. Shields (Ed.), *Jane Addams: Progressive Pioneer of Pioneer of Peace, Philosophy Sociology, Social Work and Public Administration* (pp. 32–42). Springer.

Shields, P. (2017). Jane Addams: Pioneer in American Sociology, Social Work and Public Administration. In P. Shields (Ed.), *Jane Addams: Progressive Pioneer of Pioneer of Peace, Philosophy Sociology, Social Work and Public Administration* (pp. 43–68). Springer.

Shields, P. M. (2017). Jane Addams: Public Philosopher and Practicing Feminist Pragmatist. In P. Shields (Ed.), *Jane Addams: Progressive Pioneer of Pioneer of Peace, Philosophy Sociology, Social Work and Public Administration* (pp. 17–30).

Shields, P. M. (2015). Civil Military Relations. In D. A. Bearfield & M. J. Dubnick (Eds.), *Encyclopedia of Public Administration and Public Policy* (3rd. ed.). New York: Taylor & Francis.

Shields, P., & Whetsell, T. (2014). Doing Practical Research and Publishing in Military Studies. In J. Soeters, P. Shields, & S. Rietjens (Eds.), *Routledge Handbook of Research Methods in Military Studies* (1st ed., pp. 312–325). New York: Rougledge.

Shields, P., Whetsell, T., & Hanks, E. (2013). Pragmatism and Public Administration: Looking Back, Looking Forward. In N. Rumens & M. Kelemen (Eds.), *American Pragmatism and Organization Studies: Researching Management Practices* (pp. 115–130). Burlington VT: Gower.

Shields, P., & Soeters, J. (2013). Pragmatism, Peacekeeping and the Constabulary Force. In S. Ralston (Ed.), *A Bold new World: Essays on Philosophical Pragmatism and International Relations* (pp. 87–110). New York: Lexington Books.

Shields, P., & Bartle, J. (2013). The Practice of Government Finance. In N. Rumens & M. Kelemen (Eds.), *American Pragmatism and Organization Studies: Researching Management Practices* (pp. 175–190).

Shields, P., & Whetsell, T. (2013). Punctuation, Continuity and Historicity: Traversing the In-between. In P. Crowley & T. Zentall (Eds.), *Comparative Decision Making* (pp. 66–69). Oxford, UK: Oxford University Press.

Shields, P. (2011). An American Perspective on 21st Century Expeditionary Mindset and Core Values: A Review of the Literature. In H. Furst & G. Kummel (Eds.), *An American Perspective on 21st Century Expeditionary Mindset and Core Values: A Review of the Literature* (pp. 17–34). Baden-Baden, Germany: Nomos.

Shields, P., & Rangarajan, N. (2011). Public Service Professionals: The Legacy of Florence Nightingale, Mary Livermore and Jane Addams. In D. Menzel & H. White (Eds.), *The State of Public Administration: Issues, Challenges and Opportunity* (pp. 36–53). New York: M.E. Sharpe.

Shields, P. (2010). Jane Addams Theory of Democracy and Social Ethics: Incorporating a Feminist Perspective. In M. D’Agostiono & H. Levine (Eds.), *Women in Public Administration: Theory and Practice* (pp. 15–34). Sudbury, MA: Jones & Bartlett.

Shields, P., & Brom, R. (2006). Classical Pragmatism, the American Experiment and Public Administration. In T. Lynch & P. Cruise (Eds.), *Handbook of Organization Theory and Management: The Philosophical Approach* (2nd ed., pp. 504–518). Boca Raton, FL: Taylor & Francis.

Shields, P. M. (2004). Mary Livermore: Cooperative Womanhood Serving the State. In C. Felbinger & W. Haynes (Eds.), *Outstanding Women in Public Administration.* (pp. 49–64). New York: M. E. Sharpe.

Shields, P. (2003). The Bureaucracy in Military Sociology. In J. Callaghan & F. Kernic (Eds.), *Armed Forces and International Security: Global Trends and Recent Issue* (pp. 181–184). Piscataway, NJ: Transaction.

Shields, P. (1998). Pragmatism as a Philosophy of Science: A Tool for Public Administration. In *Research in Public Administration, Vol. 4*. London, England: JAI Press.

Shields, P. (1996). Changing Family Demographics and the Impact on Accessions, Trainability, Motivation, Character, and Performance. In R. Phillips & M. Thurman (Eds.), *Future Soldiers and the Quality Imperativ*. US General Accounting Office.

Shields, P. (1992). Controlling Local Government Expenditures. In L. Crumbly & N. Apostulo (Eds.), *Handbook of Governmental Accounting and Finance*.

Shields, P. (1988). Sex Roles in the Military. In C. Moskos & F. Wood (Eds.), *The Military - More Than a Job* (pp. 99–114). McLean: VA: Pergamon-Brassey.

Shields, P. (1984). The Influence of Military Policy on Black Men. In *Contemporary Public Policy Perspectives and Black America* (pp. 93–105). Westport: Greenwood Press.

Kohen, A., & Shields, P. (1980). Reaping the Spoils of Defeat: Labor Market Benefits of Vietnam-ear Veterans. In C. Figley & S. Leventman (Eds.), *Strangers at Home: Vietnam Veterans Since the War* (pp. 181–209). New York, NY: Prager.

Non-refereed:

Soeters, J., Shields, P., & Rietjens, S. (2014). Introduction. In *Routledge Handbook of Research Methods in Military Studies* (1st ed., pp. 3–8). New York: Routledge.

Shields, P. (1999). Changing Family Demographics and the Impact On Accession, Trainability, Motivation, Character and Performance. In A. Coome, A. Leonard, & L. Brown (Eds.), *ROTC Future Lieutenant Study.* US Army Cadet Command.

2. Articles:

a. Refereed Journal Articles:

Shields, P. (2017). Limits of Negative Peace, Faces of Positive Peace. *Parameters, US Army War College Quarterly*, *47*(3), 1–12.

Shields, P. M., & Travis, D. (2017). Achieving Organizational Flexibility through Ambidexterity. *Parameters: US Army War College Quarterly*, *47*(2), 65–76.

Shields, P., & Soeters, J. (2017). Peaceweaving: Jane Addams, positive peace, and Public Administration. *American Review of Public Administration*, *47*(3), 323–339. https://doi.org/DOI 10.1177/0275074015589629

O’Herrin, K., & Shields, P. (2016). Assessing Municipal Forestry Activity: A Survey of Home Rule Municipalities in Texas, U.S.A. *Arboriculture & Urban Forestry*, *42*(4), 267–280.

Shields, P. (2016). Building the Fabric of Peace: Jane Addams & Peaceweaving. *Global Virtue Ethics Review*, *7*(3), 21–33.

Shields, P., & Rissler, G. (2016). Positive Peace: Exploring the Roots and Potential for Public Administration. *Global Virtue Ethics Review*, *7*(3), 1–15.

Rahm, D., Brittain, V., Brown, C., Garofalo, C., Rangarajan, N., Shields, P., & Yun, H. J. (2015). Exploring the demand for PhDs in public affairs and administration. *Journal of Public Affairs Education*, *21*(1), 115–128.

Whetsell, T. A., & Shields, P. (2015). The Dynamics of Positivism in the Study of Public Administration: A Brief Intellectual History and Reappraisal. *Administration & Society*, *47*(4), 416–446.

Wang, T., Shields, P., & Wang, Y. (2014). The Effects of Fiscal Transparency on Municipal Bond Issuances. *Municipal Finance Journal*, *35*(1), 25–45.

Shields, P., Rangarajan, N., & Stewart, L. (2012). Open Access Digital Repository: Sharing Student Research with the World. *Journal of Public Affairs Education*, *18*, 157–181.

Whetsell, T. A., & Shields, P. M. (2011). Reconciling the Varieties of Pragmatism in Public Administration. *Administration & Society*, *43*(4), 474–483.

Salem, P., & Shields, P. M. (2011). Out of the Woods: Facilitating Pragmatic Inquiry and Dialogue. *Administration & Society*, *43*(1), 124–132.

Shields, P. (2008). Rediscovering the Taproot: Is Classical Pragmatism the Route to Renew Public Administration€. *Public Administration Review*, *68*, 205–221.

Shields, P., & Tajalli, H. (2006). Intermediate Theory: The Missing Link in Successful Student Scholarship. *Journal of Public Affairs Education*, *12*, 313–334.

Shields, P. (2006). Democracy and the Social Ethics of Jane Addams: A Vision for Public Administration. *Administrative Theory and Praxis*, *28*, 418–443.

Shields, P. (2005). Classical Pragmatism Does Not Need an Upgrade: Lessons for Public Administration. *Administration & Society*, *37*(4), 504–518.

Shields, P. (2004). Classical Pragmatism: Engaging Practitioner Experience. *Administration & Society*, *36*, 351–361.

Shields, P. M. (2003). The Community of Inquiry: Classical Pragmatism and Public Administration. *Administration & Society*, *35*(5), 510–538.

Shields, P. (2003). A Pragmatic Teaching Philosophy. *Journal of Public Affairs Education*, *9*, 7–12.

Shields, P. (1999). Zen and the Art of Higher Education Maintenance: Bridging Classic Notions of Quality. *Journal of Higher Education Policy and Management*, *21*, 165–172.

Shields, P. (1999). Getting Organized: A Pragmatic Tool for Writing Graduate Papers. *Journal of Graduate Teaching Assistant Development*, *7*, 17–May.

Shields, P. M. (1996). Pragmatism: Exploring Public Administration Policy Imprint. *Administration & Society*, *28*(3), 390–411.

Opheim, C., Curry, L., & Shields, P. M. (1994). Sunset as Oversight: Establishing Realistic Objectives. *American Review of Public Administration*, *24*(3), 253–268.

Shields, P., & Stalnaker, S. (1994). Perspectives of Violence by Attorneys, Police and Women’s Shelter Directors: Divisive Differences and Significant Similarities. *Journal of Police and Criminal Psychology*, *10*, 29–37.

Shields, P., & Rodriguez, C. (1993). Woman “On War”: Marie Von Clausewitz’s Essential Contribution to Military Philosophy. *Minerva: Quarterly Journal on Women and the Military*, *11*, 511–532.

Shields, P. (1993). A New Paradigm for Military Policy: Socioeconomics. *Armed Forces & Society*, *19*(4), 511–531.

Stalnaker, S., Shields, P., & Bell, D. (1992). Family Violence Intervention: Attitudes of Texas Officials. *The Police Chief*, *60*, 134–138.

Shields, P., Curry, L., & Nichols, J. (1990). Women Pilots and Combat: Attitudes of Male and Female Pilots. *Minerva: Quarterly Journal of Women and the Military*, *8*, 21–35.

Shields, P., & Hofer, K. (1989). Consequences of Privatization. *The Bureaucrat*, *17*, 33–37.

Shields, P. (1989). Freud, Efficience and Pragmatism. *Society*, *26*, 67–72.

Shields, P. (1988). Less is Less: Fiscal Issues in Human Services. *Public Administration Quarterly*, *12*, 60–90.

Shields, P., & Rice, M. (1988). Using Price as a Management Tool. *New England Journal of Human Services*, *7*, 21–27.

Shields, P. M., & Rice, M. (1987). A Preliminary Analysis of Personnel Officials’ Satisfaction with Affirmative Action Policy Implementation in Selected Texas State Agencies. *American Review of Public Administration*, *17*(4), 47–57.

Shields, P., & Rice, M. (1986). Nutrition Intervention and Public Policy: A Preliminary Analysis of Funding Techniques and Expenditures of State and Local WIC Programs. *Journal of Health and Human Resource Administration*, *8*, 339–360.

Shields, P., Mitchel, R., Bobbie, B., & Charles, C. (1985). The Sunset Review Process and State Agency Administrators: Lessons after a Decade of Experience. *The Bureaucrat*, *14*, 93–106.

Shields, P., & Skinner, V. (1984). Community Service Restitution Programs: A Resource for Local Government. *Municipal Mamagement*, *7*, 13–Jun.

Shields, P., & Bertling, K. (1984). Fuel Economy through Driver Awareness. *The Police Chief*, *51*, 34–38.

Shields, P., Charles, C., & David, W. (1983). Using Volunteers in Adult Probation. *Federal Probation*, *46*, 57–64.

Shields, P., & Rice, M. (1982). The Provision of Public Emergency Ambulance and Medical Services in Small Cities Through a Regional Volunteer Approach: A Case Study and Preliminary Analysis from Texas. *Municipal Management*, *4*, 121–131.

Shields, P. (1981). Public Pricing: One Answer to the Human Service Fiscal Dilemma. *New England Journal of Human Services*, *1*, 18–25.

Shields, P. (1981). The Burden of the Draft: The Vietnam Years. *Journal of Military and Political Sociology*, *9*(2), 215–228.

Shields, P., & Johnson, R. (1981). The Pre-Employment Polygraph in Texas. *Texas Business Review*, *55*, 18–25.

Shields, P. (1980). A Comment on “Veterans Status, Earnings and Race: Some Long Term Results.” *Armed Forces & Society*, *7*(1), 171–173.

Shields, P. (1980). Enlistment During the Vietnam Era and the “Representation” Issue of the All-Volunteer Force. *Armed Forces & Society*, *7*(1), 133–151.

6. Book Reviews:

Shields, P. (2018, April). Review of Wartime Sexual Violence. *Parameters: US Army War College Quarterly*. US Army War College.

Shields, P. (2012, October 12). Review of An Annotated Edition of Alexander James Dallas, An Exposition of the Causes and Character of the War. *Armed Forces & Society*.

Shields, P. (2010, April 10). Deweyan Inquiry: From Educational Theory to Practice, James Scott Johnson. *Education & Culture*.

Shields, P. (2000, September 1). Review of Gender Camouflage: Women and the U.S. Military. *Armed Forces & Society*.

Shields, P. (1998, December 1). Review of The Mother of all Hooks: The Story of the U.S. Navy’s Tailhook Scandal. *Armed Forces & Society*.

Shields, P. (1997, September 1). Review of Postmodern Public Administration: Toward Discourse. *The Public Manager*.

Shields, P. (1997, September 1). Review of Reinventing the Pentagon: How the New Public Management Can Bring Institutional Renewal. *Armed Forces & Society*.

Shields, P. (1996, January 1). Review of My Story of the War: The Civil War Memories of the Famous Nurse, Relief Organizer, and Suffragette. *Armed Forces & Society*.

Shields, P. (1995, January 1). Review of The Pentagon Wars: Reformers Challenge the Old Guard. *Armed Forces & Society*.

Shields, P. (1987, December 1). Review of The Politics of Deregulation. *Society*.

Shields, P. (1986, July 1). Review of Military Leadership: In Pursuit of Excellence. *Public Administration Review*.

Shields, P. (1982, April 1). Review of Integration in the Armed Forces: 1940-1965. *Journal of Military and Political Sociology*.

Shields, P. (1980, December 1). Review of Students, Values and Politics: A Cross Cultural Comparison. *Social Science Quarterly*.

Shields, P. (1979, December 1). Review of Soldiers and Society: The Effects of Military Service and War on American Life. *Social Science Quarterly*.

10. Other Works in Print:

Review Essays:

Shields, P. (2006). *Civil-Military Relations: Changing Frontiers in Public Administration Review*. *Public Administration Review* (Vol. 66, pp. 924–928).

Scholarly Monographs:

Shields, P. (1977). *The Determinants of Service During the Vietnam War*. Columbus: Center for Human Resource Research.

B. Works Not in Print:

1. Papers Presented at Professional Meetings:

Shields, P. M. (Presenter), "Pragmatism and Public Administration Theory: On Christopher Ansell’s Pragmatist Democracy," Public Administration Theory Network, Cleveland, OH, United States. (June 2, 2018).

Shields, P. M. (Presenter), Travis, D. (Presenter), 2018 Annual Conference, "Organizational Ambidexterity: Tackling Contradictions in Military Settings," American Society for Public Administration, Denver, CO, United States. (March 12, 2018).

Shields, P., Gonzalez, Jr., D. (Presenter), American Society for Public Administration, "Peace in the Neighborhood: A Challenge to Policing - Defining Peace," Denver, CO, United States. (March 9, 2018).

Shields, P. M. (Presenter), Inter-University Seminar on Armed Forces and Society Bi-Annual Conference, "Janowitz Pragmatic Sociology," Inter-University Seminar on Armed Forces and Society, Reston, VA, United States. (November 4, 2017).

Shields, P. (Presenter), PA Theory Network Annual Conference, "Looking Back: How Jane Addams Challenged the Frontiers of Public Administration, Sociology, Social Work, Peace Studies and Philosophy -- and why it matters today," Public Administration Theory Network, Laramie, WY, United States. (June 1, 2017).

Shields, P. M. (Presenter), Henry, T. (Presenter), Women and Gender Research Collaborative, "A Positive Peace Index for Cities:Applying Jane Addams' Ideas of Peace in The 21st Century," Center for Diversity and Gender Studies, San Marcos, TX, United States. (March 24, 2017).

Shields, P. M. (Presenter), American Society for Public Administration, "Reimagining and Recovering a Bold and Nobel Profession: Jane Addams and the Story of three Sandboxes," Annual Conference, Atlanta, GA, United States. (March 17, 2017).

Rissler, G., Shields, P. M. (Author/Presenter), Public Administration Theory Network Annual Conference, "Hiding in Plain Sight: Positive Peace - A Critical Missing Immeasurable in PA Theory," PA Theory Network, San Antonio, TX, United States. (May 20, 2016).

Alexander, S. (Presenter), Shields, P. M. (Presenter), Women and Gender Research Collaborative Symposium, "Texas Women City Managers: Their Stories of Success," Women and Gender Research Collaborative, San Marcos, TX, United States. (March 25, 2016).

Costello, W. (Presenter), Shields, P., Annual Conference, "The New Walking Beat: A Model Assessment Tool for Using Social Media to Enhance Community Policing," American Society for Public Administration, Seattle, WA, United States. (March 22, 2016).

Shields, P. (Author/Presenter), Soeters, J. (Author/Presenter), Annual Conference, "Peaceweaving: Applying Jane Addams Feminist Pragmatist Ideas of Positive Peace to Multinational Peace Operations," Inter-University Seminar for Armed Forces & Society, Chicago, IL, United States. (October 15, 2015).

Shields, P. M., Soeters, J., Annual Conference, "The Contested Idea of Peace: A Path for Public Administration through Jane Addams," American Society for Public Administration, Chicago, IL, United States. (March 15, 2015).

Shields, P., Women and Gender Collaborative Annual Conference, "Jane Addams: Democratic Theorist and Peaceweaver," Women and Gender Collaborative, San Marcos, TX, United States. (March 15, 2014).

Shields, P., Soeters, J., Rietjens, S., Bi-annual conference, "Introducing the Handbook of Research Methods in Military Studies," Inter-University Seminar on Armed Forces & Society, Chicago, IL, United States. (October 13, 2013).

Shields, P., Soeters, J., Bi-annual conference, "Pragmatism, International Relations, and Peacekeeping: Extending the Legacy of Morris Janowitz.," Inter-University Seminar on Armed Forces & Society, Chicago, IL, United States. (October 13, 2013).

Shields, P., International Conference, "Extending the Legacy of Morris Janowitz: Pragmatism, International Relations and Peacekeeping," European Group on Military and Society, Madrid, Spain. (June 13, 2013).

Shields, P. (Author/Presenter), National Conference, "Historical Public Service: Public Administration and Nonprofit Management," American Society for Public Administration, New Orleans, LA, United States. (April 13, 2013).

Shields, P. M. (Presenter), Duhon, A. (Presenter), "Community Colleges: Reaching Distance Learners in the Rural South," Conference of Minority Public Administration, Fort Worth, TX, United States. (February 19, 2011).

Shields, P. (Author/Presenter), Bi-annual Conference European Group on Armed Forces and Society, "Hidden in Plain Sight: Women's Contribution to Military and Societal Transformation," Stockholm, Sweden. (June 23, 2009).

Shields, P. M. (Author/Presenter), "History of Women in Public Administration: Redefining Theory and Practice, Past and Present," American Society for Public Administration, Miami, FL, United States. (March 20, 2009).

Shields, P. M. (Author/Presenter), Annual Conference, "History of Women in Public Administration: Redefining Theory and Practice, Past, Present and Future," American Society for Public Administration, Miami, FL, United States. (March 20, 2009).

Shields, P. M., "Applying Pragmatism to Public Budgeting and Financial Management," Association for Public Budgeting and Financial Management, Chicago, United States. (October 24, 2008).

Shields, P. M. (Author/Presenter), Annual Conference, "Using Pragmatism to Bridge the Gap between Academe and Practice," American Society for Public Administration. (April 3, 2006).

Shields, P. M. (Author/Presenter), Tajalli, H. (Author/Presenter), Annual Conference, "Theory the Missing Link in Successful Student Papers," National Association of Schools of Public Affairs and Administration. (October 12, 2005).

Shields, P. M. (Author/Presenter), Annual Conference, "Assessing Student Learning by Emphasizing Project Management," Southern Association of Colleges and Schools, Atlanta, GA, United States. (December 5, 2004).

Shields, P. M. (Author/Presenter), Annual Conference, "Enhancing the Quality of Student Papers," National Association of Schools of Public Affairs and Administration, Indianapolis, IN, United States. (October 22, 2004).

Shields, P. M. (Author/Presenter), Annual Conference, "Bringing Group Ethos to Individual Capstone Projects," National Association of Schools of Public Affairs and Administration, Pittsburgh, PA, United States. (October 17, 2003).

Shields, P. (Presenter), Annual Conference, "Writing Skills Toolbox: Overcoming Writers Block," Executive Women in Texas Government, Austin, TX, United States. (November 25, 2002).

Shields, P. M. (Author/Presenter), Annual Conference, "Assessment and the Self-Study: The Role of External Constituencies in Mission-Based Accreditation," National Association of Schools of Public Affairs and Administration, Los Angeles, CA, United States. (October 18, 2002).

Shields, P. M., Annual Conference, "Navigating the Tricky Shores of Regional and NASPAA Accreditation: The Case of Texas State University," Network of Schools of Public Affairs and Administration, Albuquerque, MN, United States. (November 14, 2001).

Shields, P. (Presenter), Annual Conference, "Globalization and its Implication for Curriculum Reform: The Case of Southwest Texas State University," National Association of Schools of Public Affairs and Administration, Washington, DC, United States. (October 26, 2001).

Shields, P. (Author/Presenter), Annual Conference, "Step-by-Step: Building a Research Paper," American Society for Public Administration, Newark, NJ, United States. (March 5, 2001).

Shields, P. (Presenter), Rejino, D. (Presenter), Annual Conference, "Formula Based Budgeting in Texas: Perceptions of University Presidents and Chief Financial Officers," American Society for Public Administration - Texas Conference, San Marcos, TX, United States. (October 6, 2000).

2. Invited Talks, Lectures, and Presentations:

Shields, P. (Presenter), Political Science Department - Inklings Series, "How Jane Addams Ideas of Peace became part of a US Army War College (Parameters) Publication," Political Science, San Marcos, United States. (March 27, 2018).

Shields, P. (Presenter), 2018 ASPA Conference - Student Summit, "Effective Writing: Useful Tools," American Society for Public Administration, Denver, United States. (March 9, 2018).

Shields, P. M. (Presenter), Discourse on Democracy event, "Publishing in Academic Journals: Insights from an Experienced Editor," Department of Political Science, San Marcos, United States. (February 23, 2018).

Shields, P. M. (Presenter), Trends in Scholarship and Research, "Understanding Discipline Norms in Terms of Publishing, Peer Review, Open Access, Data and Metrics," University Lecture Series sponsored event, San Marcos, United States. (February 1, 2018).

Shields, P. (Speaker), Grace Abbott School of Social Work Ethics Series Continuing Education, "Recovering Jane Addams: Ethics, Social Work, Social Justice and Peace," University of Nebraska, Omaha, Omaha, NE, United States. (October 5, 2017).

Shields, P. (Presenter), Doctoral Student Workshop, "Strategies for Successfully Completing Your Dissertation, Lowering Anxiety, Managing the Project, Creating Theory and Thinking about Football," Department of Public Administration, University of Nebraska, Omaha, NE, United States. (October 5, 2017).

Shields, P. (Presenter), Philosophy Dialogue Series, "The Acorn Symposium Dialogue, International Day of Peace: Together for Peace: Respect, Safety and Dignity for All," Philosophy Department, Texas State University, San Marcos, TN, United States. (September 21, 2017).

Shields, P. (Presenter), Save Texas History Symposium: Texas and the Great War, "Jane Addams and the Women's Peace Movement," Texas General Land Office, Austin, TX, United States. (September 17, 2017).

Shields, P. M. (Presenter), Social Work Month lecture, "Recovering Jane Addams: Social Work, Social Justice and Peace," Texas State University School of Social Work, San Marcos, TX, United States. (March 27, 2017).

Shields, P. M. (Presenter), Texas State University Authors' Series, "Introducing -- Jane Addams: Progressive Pioneer of Philosophy, Peace, Sociology, Social Work and Public Administration," Texas State Philosophy Department, San Marcos, TX, United States. (March 3, 2017).

Shields, P. M. (Presenter), "Promoting Peace: Overcoming the Dominance of Negative Peace - Jane Addams's Peaceweaving," Texas State University, Philosophy Dialogue Series, San Marcos, TX, United States. (February 28, 2017).

Shields, P. M. (Presenter), The Obama Legacy? Preliminary Perspectives, "Goodbye Don't Ask, Don't Tell - Hello, Women in Combat: The Obama Legacy," Center for International Studies, Texas State University, San Marcos, TX, United States. (February 2, 2017).

Shields, P. M., American Society for Public Administration, "Getting Published," Seattle, United States. (March 18, 2016).

Shields, P. M., American Society for Public Administration, "Tools for Writing Excellent Paper," American Society for Public Administration, Seattle, WA, United States. (March 18, 2016).

Shields, P. M., Brown Bag Workshop, "Preparing for Conference Presentations," Texas State Graduate College, San Marcos, TX, United States. (March 15, 2016).

Shields, P. M., Brown Bag Workshop, "A Research Playbook," Texas State Graduate College, San Marcos, TX, United States. (April 15, 2015).

Shields, P. M., Philosophy Dialogue Series, "Jane Addams Nobel Prize Winner and Peace Theorist," Philosophy Department, Texas State University, San Marcos, TX, United States. (April 15, 2015).

Shields, P. (Presenter), Annual Conference, "Getting Published in the Middle of the List: PhD Student Summit," American Society for Public Administration, Chicago, IL, United States. (March 15, 2015).

Shields, P. (Presenter), Annual Conference, "Tools for Writing Excellent Papers: Student Summit," American Society for Public Administration, Chicago, IL, United States. (March 15, 2015).

Shields, P. M., Invited Talk, "Publishing in Military Studies," Netherlands Defence Academy, Breda, Netherlands. (June 13, 2013).

Shields, P., National Conference, "Getting Published in the Middle of the List," American Society for Public Administration, New Orleans, LA, United States. (April 13, 2013).

Shields, P. M. (Presenter), Annual Conference, "Getting Published II," American Society for Public Administration, Las Vegas, NV, United States. (March 4, 2012).

Shields, P. M. (Presenter), "Writing Excellent Research Papers," Las Vegas, NV, United States. (March 3, 2012).

Shields, P. M., "Writing Excellent Research Papers," American Society for Public Administration, San Jose, CA, United States. (April 9, 2010).

Shields, P. M. (Presenter), Swedish National Defense College, "Civil-Military Relations: An Overview," Stockholm, Sweden. (June 18, 2009).

Shields, P. M. (Presenter), Swedish National Defense College, "Armed Forces & Society: Building Civil-Military Relations Scholarship," Stockholm, Sweden. (June 17, 2009).

Shields, P. M. (Presenter), Philosophy Dialogue Series, "Does Pragmatism Need an Upgrade," Department of Philosophy, Texas State University, San Marcos, TX, United States. (September 26, 2007).

Shields, P. M. (Presenter), Inklings, "Civil-Military Relations Changing Frontiers," Department of Political Science, Texas State. (September 19, 2007).

Shields, P. M. (Presenter), Writing Workshop, "Organization: The Key to Successful Papers," Graduate College, Texas State University. (September 7, 2007).

Shields, P. (Presenter), Bi-annual conference, "Editorial Expectations for Publishing in Armed Forces & Society," Inter-University Seminar on Armed Forces & Society, Chicago, IL, United States. (October 24, 2003).

Shields, P. (Presenter), Annual Conference, "The Step-by-Step Method of Writing Research Papers," Texas Association of Deans of Liberal Arts and Sciences, Austin, TX, United States. (February 12, 2003).

Shields, P. M. (Presenter), Association of Contingency Planners, "Managing Business Impact Analysis One Step at a Time," Capital of Texas Chapter, Austin, TX, United States. (September 18, 2002).

Shields, P. (Presenter), Women in the Austrian Armed Forces, "The United States Experience with Women in the Military: Historical Perspectives and Current Experiences," Austrian Defense Academy, Institute of Defense Pedagogics, Vienna, Austria. (March 21, 2001).

4. Workshops:

Shields, P. M. (Author/Presenter), International Workshop on Core Values and the Expeditionary Mindset, "21st Century Expeditionary Mindset and Core Values: A Review of the Literature," Swedish National Defense College, Stockholm, Sweden. (January 9, 2010).

Shields, P. M. (Presenter), "Kick-start Your Writing," Faculty Advancement Center and Graduate College, San Marcos, United States. (October 12, 2004).

5. Other Works not in Print:

a. Works "submitted" or "under review":

Journal Articles:

Shields, P. M., & Grant, R. (Submitted / Under Review). Positive Peace: A Necessary Touchstone for Public Administration. *Administrative Theory and Praxis*.

c. Other Works Not in Print:

Keynote / Plenary Addresses:

Shields, P. M. (Presenter), Women and Gender Research Collaborative, "Jane Addams' Peaceweaving: A Feminist Response to Paternalism, Militarism and World War I," Center for Diversity and Gender Studies, San Marcos, TX, United States. (March 24, 2017).

Shields, P. M., Association of Civil-Military Studies in Israel, "Ambidextrous Civil Military Relations: Integrating the Two Hands of Peace," Association of Civil-Military Studies in Israel, Kinneret College on the Sea of Galilee, Israel. (January 27, 2016).

D. Scholarly / Creative Fellowships, Awards, Honors:

Award / Honor Recipient: Janowitz Career Achievement Award, Inter-University Seminary on Armed Forces and Society.

November 3, 2017

Award / Honor Recipient: Liberal Arts Achievement Award for Excellence in Scholarly/Creative Activity, College of Liberal Arts, Texas State University.

August 25, 2017

Award / Honor Recipient: Outstanding Career Achievement, Women and Gender Research Collaborative.

January 15, 2017 - March 24, 2017

Award / Honor Recipient: Laverne Burchfield Award, Public Administration Review/ American Society for Public Administration.

March 2006

Award / Honor Recipient: Rita Mae Kelly Research Award for Outstanding Research in Gender Related Issues, Section for Women in Public Administration, American Society for Public Administration.

March 2006

Award / Honor Recipient: Presidential Seminar Award, Texas State University.

April 1983

**IV. SERVICE**

A. Institutional

1. University:

Chair, Fast Track Presidential Team. (January 1, 2001 - June 1, 2002).

2. College:

Member, Liberal Arts Graduate Scholarship Committee. (January 1, 2004 - December 31, 2013).

3. Department/School:

Member, Personnel Committee. (August 1, 1984 - Present).

Graduate Advisor. (May 1, 2016 - August 25, 2017).

Member, Search Committee. (August 2016 - November 2016).

Graduate Advisor. (January 1, 1997 - January 1, 2014).

Member, PhD Program Committee. (January 1, 2013 - December 31, 2013).

Member, PhD Working Group. (January 1, 2013 - December 31, 2013).

Member, Faculty Search Committee. (March 1, 2013 - December 1, 2013).

Chair, Faculty Search Committee. (March 1, 2012 - December 31, 2012).

Member, Faculty Search Committee. (March 1, 2011 - December 31, 2011).

Chair, Faculty Search Committee. (March 1, 2010 - December 31, 2010).

Chair, Faculty Search Committee. (March 1, 2007 - December 31, 2007).

Chair, Faculty Search Committee. (March 15, 2005 - December 31, 2005).

B. Professional:

2018 Conference Program Chair, Public Administration Theory Network. (June 1, 2017 – June 3, 2018).

Outside reviewer promotion to associate and tenure, Cleveland State University. (May 20, 2018 - Present).

Reviewer / Referee, *Public Administration*. (March 20, 2018 - Present).

Editorial Review Board Member, *Administrative Theory and Praxis*. (January 1, 2018 - Present).

Contributing Editor, *Parameters, Official Journal of US Army War College*. (August 20, 2017 - Present).

Reviewer / Referee, *Arboriculture and Urban Forestry*. (May 10, 2016 - Present).

Reviewer / Referee, *PLOS One*. (March 2016 - Present).

Reviewer / Referee, *Administration & Society* (Academic Journal). (January 1, 2015 - Present).

Reviewer / Referee, *Journal of Public Affairs Education* (Journal). (January 1, 2015 - Present).

Reviewer / Referee, *Public Administration Review* (Journal). (January 1, 2015 - Present).

Reviewer / Referee, *American Review of Public Administration*. (February 1, 2011 - Present).

Editorial Review Board Member, *Journal of Public Affairs Education*. (January 1, 2008 - Present).

Editorial Review Board Member, *Administration & Society* (academic journal). (May 1, 2006 - Present).

Editor, *Armed Forces & Society*. (February 1, 2001 - Present).

Member, Board, Inter-university Seminar on Armed Forces & Society, Chicago, IL, United States. (January 1, 2001 - Present).

Member, Publications Committee, Inter-University Seminar on Armed Forces and Society. (January 1, 2001 - Present).

Coordinator / Organizer, 2018 Conference Program Committee, PA Theory Network, Cleveland, OH, United States. (June 1, 2017 - June 10, 2018).

Outside reviewer for promotion to full professor, University of Texas Rio Grande Valley. (May 2, 2018 - May 29, 2018).

External Award Reviewer -Cowan Prize Excellence in Research, Royal Military College, Kingston, Canada. (February 12, 2017 - April 4, 2017).

Reviewer / Referee, *American Review of Public Administration* (Journal). (January 1, 2015 - December 1, 2016).

Invited guest-speaker, University of Nebraska, Omaha PhD Class, Discussed my research. (November 1, 2015).

Reviewer / Referee, South African National Research Foundation (rated two applicants for the NRF's Reviews and Evaluation Directorate). (July 1, 2015).

Reviewer / Referee, *Current Sociology* (Journal). (May 1, 2015).

Member, Board, Section for Women in Public Administration. (March 10, 2010 - March 14, 2015).

Member, Council, Central Texas Chapter of the American Society for Public Administration, Washington, DC, United States. (February 15, 2001 - December 31, 2014).

Chair, Site Visit Accreditation Team, National Association of Schools of Public Affairs and Administration. (December 1, 2013 - April 25, 2014).

Technical Assistance, Netherlands Defense Academy, Breda, Netherlands. (May 10, 2013 - July 12, 2013).

Editorial Review Board Member, *Public Administration Review*. (March 10, 2010 - March 14, 2013).

Member, Site Visit Accreditation Team, National Association of Schools of Public Affairs and Administration. (December 1, 2011 - March 20, 2012).

Chair, Site Visit Accreditation Team, National Association of Schools of Public Affairs and Administration. (December 1, 2009 - April 14, 2010).

Chair, Board, Section for Women in Public Administration. (March 10, 2008 - March 14, 2010).

Member, Section for Women in Public Administration Board. (March 15, 2006 - March 14, 2008).

Award for Service, CenTex Chapter of the American Society for Public Administration. (May 5, 2005 - May 2006).

Member, Council, National Association of Schools of Public Affairs and Administration, Washington, United States. (January 1, 2003 - December 31, 2005).

Chair, Site Visit Reaccreditation Team, National Association of Schools of Public Affairs and Administration. (December 10, 2004 - April 30, 2005).

Member, Commission on Peer Review and Accreditation, National Association of Schools of Public Affairs and Administration, Washington, DC, United States. (October 10, 2001 - August 30, 2004).

Secretary, Central Texas Chapter of the American Society for Public Administration. (September 10, 1992 - January 25, 2001).

C. Community:

Volunteer, Food Pantry Prince of Peace Lutheran Church, Austin. (April 2017 - Present).

Volunteer, Abiding Love Lutheran Church Food Pantry, Austin, TX. (June 2016 - November 2017).

President, Abiding Love Lutheran Church, Austin, TX. (November 18, 2015 - November 18, 2017).

Volunteer, Refugee Services of Texas, Austin, TX. (September 2016).

Volunteer, Interfaith Hospitality homeless program. (October 1, 2015).

D. Organization Memberships:

European Group for Military and Society. (2010 - Present).

American Political Science Association. (2005 - Present).

Public Administration Theory Network. (2000 - Present).

Inter-University for Armed Forces and Society (Board Member). (1999 - Present).

American Society for Public Administration. (1977 - Present).

E. Service Honors and Awards:

Award / Honor Recipient: Community Award, College of Liberal Arts, Texas State University.

November 1, 2017

Award / Honor Recipient: Marcy Crowley Award for Service, American Society for Public Administration, Section for Women in PA.

March 2015