Administrative Department/Unit/Division: Student Affairs
Administrative Support Plan 2017-2023

1. Introduction

State your administrative department/unit/division mission statement.

The Student Affairs Division provides high quality, supportive programs and services to ensure the success of our diverse student population. We create and foster a safe, inclusive and engaged community focused on maximizing student potential for career success and lifelong learning.

Outline briefly your “vision” for the 2017-2023 planning cycle.

The vision for the Student Affairs Division is to lead, engage, and inspire students to realize their full potential. The Division has as its primary focus to make sure students are successful by retaining them, supporting student development, and helping them graduate from Texas State. Student success occurs best when students are engaged on campus, are culturally competent and value diversity, are socially responsible, maintain a healthy balance, and demonstrate marketable skill development that will assist them in reaching their career goals. Student Affairs encourage connections between students, faculty, and staff to help develop optimal learning environments for our students.
Using University goals and initiatives as a guide, list and briefly describe your top five priorities for the 2017-2023 planning cycle and indicate the university goal/initiative to which the unit’s goal is linked.

1. Facilitate the retention, graduation, career development, and cultural awareness of the high quality, diverse student population through sustained partnerships within the campus community and through external constituents. (University Goals 1 and 2)
   - Expand peer support, mentoring, coaching programs to help students be successful
   - Provide educational services to assist academically challenged students to achieve academic success
   - Utilize data and predictive analytics in collaboration with enrollment managers to identify effective strategies to maintain/increase student retention and persistence
   - Collaborate with campus stakeholders to develop a sustainable Spanish and other languages translations on university websites and materials and provide language translation services for programs as needed
   - Provide opportunities to gain marketable skills by engaging students in leadership, student employment, service learning, volunteerism, internships, and other programs

2. Provide health, wellness, and self-advocacy programs to increase student resiliency and success. (University Goals 1 and 4)
   - Expand personnel and technology resources to enhance mental health, disability, and accessibility related services on both campuses
   - Expand services to provide evening hours and additional referral services for students
   - Develop additional health services such as dental, nutrition, or addiction recovery support to address student needs

3. Create program sustainability and enhancement through financial resource development. (University Goal 4)
   - Develop a fundraising plan for departments within Student Affairs
   - Increase endowments of scholarships for Leadership Institute, Family Association, and other established endowments
   - Identify and enhance scholarships, sponsorships and internships with internal and external constituents
4. Expand office, physical space, staff, and technological resources to enhance functions of Student Affairs service departments to meet growing student demands. (University Goals 1, 2 and 4)
   - Renovate and expand the LBJ Student Center to provide space for meetings and large gatherings, an enlarged multicultural area, and enhanced food options
   - Expand the Student Health Center for new wellness and mental health programming and services
   - Expand the residence halls to meet the growing freshmen and sophomore student population
   - Identify space options and expansion for growing office staff and functions of Student Affairs departments on both campuses
   - Develop, renovate and expand campus recreation playing fields and facilities
   - Expand and enhance appropriate technologies to promote students’ abilities to engage with services and utilize resources more effectively

5. Provide and enhance the safety, responsiveness, and support of our diverse campus environment. (University Goal 4)
   - Expand video documentation of campus environments at both campuses
   - Expand emergency management call phones and safety education for the community
   - Expand card access to critical office and external doors at both campuses
   - Enhance security, surveillance, and safety escort services to the campus community at both campuses
   - Provide appropriate police and security staff resources to provide adequate safety coverage for both campuses

Based on unit goals, list the number of new (not replacement) staff lines you plan to request in the 2017-2018 fiscal year and in the remaining 2-6 years.
2017-2018

Career Services-Coordinator, Student Employment and Compliance, $45,000
Career Services-Administrative Assistant II, $35,000

Counseling Center- Collaborative Care Counselor, $60,000

Housing & Residential Life- Student Development Specialist II, Off Campus Living, $50,000

Retention Management & Planning-Administrative Assistant II, $35,000

Student Diversity & Inclusion-PT Administrative Assistant II-ADA, $25,000
Student Diversity & Inclusion-Assistant Director for Hispanic Retention, $35,000

Student Health Center- Family Mental Health Nurse Practitioner, $127,535

2019-2023

Campus Recreation-Intramural Sports Coordinator, $41,000
Campus Recreation-Aquatics Safety Coordinator, $41,000
Campus Recreation- Maintenance Worker, $40,000

Career Services-Experiential Learning Coordinator, $45,000
Career Services-Internship/Outreach Coordinator, $45,000
Career Services-Academic Affairs Liaison, $45,000
Career Services-Graduate Assistant-Digital Technology, $25,000

Counseling Center-Clinical Staff, Round Rock, $61,000
Counseling Center-Clinical Staff, San Marcos, $61,000
Counseling Center-PT, Case Manager, $30,000
Administrative Student Affairs Plan

Counseling Center-Psychologists (2), $62,000 x 2
Counseling Center-Program/Outreach Coordinator, $52,000
Counseling Center-Web Designer, $52,000
Counseling Center-Administrative Assistant II, $35,000

Housing & Residential Life-Administrative Assistant II, Off Campus, $45,000

Disability Services-PT, Psychologist, $36,000
Disability Services-Administrative Assistant II, $35,000

Retention Management & Planning-Student Development Specialist II, 2nd Year & Males, $65,000
Retention Management & Planning-Student Development Specialist II, Transfers, $65,000
Retention Management & Planning-Student Development Specialist II, Communications, $65,000

Student Center-Web Master, $52,960
Student Center-Fine Arts Coordinator, $42,500

Student Diversity & Inclusion-Administrative Assistant II, USAC, $35,000
Student Diversity & Inclusion-Student Development Specialist I-LGBTQIA students, $35,000
Student Diversity & Inclusion-Graduate Assistant-Religious Student Organization groups, $12,000
Student Diversity & Inclusion, Student Development Specialist I-Asian students, $35,000
Student Diversity & Inclusion, Graduate Assistant-Assessment & Retention, $12,000

Student Health Center-Staff Lab Assistant, $52,232
Student Health Center-Physician, $197,687
Student Health Center-LVN, $58,711

University Police Department-Sergeant for Round Rock, $75,000
Based on unit initiatives outlined in your plan, estimate the total amount of new funding that your unit will realistically need in the 2017-2018 fiscal year and in the remaining 2-6 years.

**Funding sources vary between Auxiliary, Student Service Fee, Gift, and Method**

<table>
<thead>
<tr>
<th>2017-2023</th>
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</thead>
<tbody>
<tr>
<td>Campus Recreation $4,223,680</td>
</tr>
<tr>
<td>• Enhance leadership skills of participants by replacing CPR/First Aid mannequins, AEDs and trainers, and supplies, $10,000</td>
</tr>
<tr>
<td>• Purchase of SubItUp Employee Scheduling and Time Tracking Software, $2,000</td>
</tr>
<tr>
<td>• Collaborate with the Athletic Training Program to provide training services for Sports Club participants during events, $8,680</td>
</tr>
<tr>
<td>• Kiosk for Intramural Registration, $2,000</td>
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<tr>
<td>• Offer a Glide Fit course a minimum of two times a week, $5,000</td>
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<tr>
<td>• Outfit current Personal Training Studio, $30,000</td>
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<tr>
<td>• Replace field truck, $30,000</td>
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<tr>
<td>• Replace Rockwall Tower lighting, $30,000</td>
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<tr>
<td>• Improve Bobcat Village Fields infield drainage, $10,000</td>
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<tr>
<td>• Replace Bobcat Village Fencing, $80,000</td>
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<tr>
<td>• Renovate bathroom in caretaker’s house, $30,000</td>
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<tr>
<td>• Install tensile shade shelters in selected day-use sites and campsites with gravel-filled timer framed floor, $20,000</td>
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<tr>
<td>• Enhance perimeter fencing at Sewell Park, $115,000</td>
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<tr>
<td>• Conduct SRC feasibility study, $120,000</td>
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<tr>
<td>• Re-Route crosswalk to SRC entrance, $20,000</td>
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<tr>
<td>• Replace Intramural field fencing, $20,000</td>
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<tr>
<td>• Replace office furniture, $250,000</td>
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<tr>
<td>• Construct extensive renovation of existing bathhouse at the University camp, $300,000</td>
</tr>
<tr>
<td>• Improve electrical infrastructure for the Student Recreation Center, $100,000</td>
</tr>
</tbody>
</table>
• Transition interior lighting to LED in Student Recreation Center, $100,000
• Remodel/Relocate professional staff offices in the Student Recreation Center, $700,000
• Change Bobcat Village field lighting to LED, $250,000
• Develop new sports fields located at Aquarena Springs, $2,000,000

Career Services $95,000

• Compile online resources related to students’ interests in national and international internship and research site selections, $5,000
• Seek sponsorship or potential scholarship funds to promote student equal access to out-of-state and global internship experiences, $40,000
• Acquire digital equipment and technology to record, store, and broadcast all educational programming at Career Services, $35,000
• Acquire equipment and resources to enhance the interactive student experience, facilitating the discovery learning value of career-related activities, $15,000

Counseling Center $54,000

• Expand services at the Round Rock campus to 3 days per week, $48,000
• Utilize electronic tablets for student data input, $6,000

Dean of Students $12,435

• Pilot small, controlled co-curricular service learning project, $6,435
• Incorporate best practices to create and implement national and international cultural immersion programming, $6,000

Disability Services $32,600

• Establish video remote interpreting agreement and obtain computer technology to implement services, $1,200
• Host first annual graduation recognition for ODS students, $2,000
• Develop outreach and programming highlighting intersectionality across identities, $25,000
• Collaborate with Career Services to create opportunities for career development for students with disabilities, $1,400
• Provide outreach opportunities for adaptive technology training for the campus community, $3,000

Department of Housing and Residential Life $265,000
  • Develop and implement new salary structure for various position types and levels, $255,000
  • Develop, deliver, and assess educational programs and materials for freshmen through various opportunities, $10,000

Retention Management & Planning $21,500
  • Modify Peer based model, $12,000
  • Creation of a San Marcos parent and family chapter, $500
  • Development of a database management tool, $1,000
  • Development of a sustainable Spanish translation model, $5,000
  • Family Association Scholarship participation in Step Up For State and crowdfunding, $3,000

Student Center $46,260,000
  • Refresh furnishings and equipment in the NTSO office and kitchen area, $10,000
  • Renovate existing infrastructure and MEP in Student Center, $14,000,000
  • Hire an architectural firm to lead expansion design, $32,000,000

Student Diversity & Inclusion $215,000
  • Develop, expand, and support new TRIO program opportunities by securing funding, $40,000
  • Enhance administrative support for innovative cultural USAC/Cultural/Educational programs, $25,000
  • Increase college access for veterans by expanding outreach and resources with Veterans Upward Bound, $150,000

Student Health Center $10,140,000
  • Develop a comprehensive marketing plan, $14,000
  • Develop a comprehensive data plan for all areas of the center, $5,000
  • Develop a branded campaign and adopt the “Get Yourself Tested” national campaign, $1,000
• Develop a branded campaign to address sexual violence, $2,000
• Develop an educational and prevention campaign on drug abuse, $2,000
• Increase marketing for services including pharmacy, STI screening, mental health and sports medicine, $1,000
• Expansion of Student Health Center facility, $10,115,000

University Police Department $444,643
• Purchase expansion equipment to provide video documentation of environments on both campuses, $100,000
• Purchase vehicle to promote existing resources, $40,000
• Provide funds for fuel and maintenance costs for both campuses, $15,000
• Provide operational budget for Round Rock, $75,000
• Improve safety by purchasing expansion equipment to provide card access to all facilities on both campuses, $100,000
• Improve efficiency of the Emergency Management and Access Services primary lobby area, $14,738
• Purchase enhanced onboard video system for patrol vehicles, $5,000
• Conduct and fund market analysis to provide competitive salaries for staff, $96,000
• Provide AACOG and CAPCO with recruitment materials for graduating police academies, $1,000
• Attend Law Enforcement Job Fairs at universities and surrounding areas, $7,000
• Work with Academic Affairs to provide training courses for credit such as Krav Mega and others, $5,000
• Provide travel funds for collaborative training with San Marcos, Hays, and Williamson Law Enforcement, $500

Vice President for Student Affairs Office-Contingency Account, $100,000

State the facilities (e.g. offices, workspace) that will be required for anticipated growth and new unit goals.

**Campus Recreation-**
Recreation facility at Round Rock
Install shade shelters at University Camp
Perimeter Fencing at Sewell Park
Renovate Bathhouse at University Camp
Develop new sport fields at Aquarena
Staff Offices for new staff

**Counseling Center**-
Office space for counselor at Student Health Center
Additional office space for new staff
Space at Round Rock for staff member
Add room seating 40 for workshops and group meetings
Add relaxation room for mental health exercises

**Dean of Students**-
Office space for new staff
Relocate Alcohol & Drug Compliance Office to meet ADA and confidentiality requirements

**Department of Housing and Residential Life**-
Long range capitol renovation plans for existing housing facilities
New residence halls per Campus Master Plan
Office space for new staff

**Disability Services**-
Office space for new staff

**Retention Management & Planning**
Office space for new staff

**Student Center**-
Expansion plan for Student Center to include meeting rooms, new ballroom, and multicultural area and offices
Space needs for 4th and 5th floor offices creating logical adjacencies and offices for new staff
Identify and create gallery space
Upgrade and possibly add food venues

Student Diversity & Inclusion-
In-Kind space for three or more new TRIO grant programs
Relocation to multicultural space in the Student Center
Office space for new staff

Student Health Center-
Expand spaces in facility for new staff offices, programs, and services

II. Process

Describe, in a brief paragraph, the process used to develop your plan, including the nature and extent of staff involvement.
The Vice President for Student Affairs met with the Student Affairs Directors to review the process and asked them to develop their department strategic plan for the 2017-2023 planning cycle. Each director met with their respective staff to develop the department strategic plans. The Vice President for Student Affairs utilized each department strategic plan to determine the top five broad priorities for the Division based on the strategic directions outlined in the department strategic plans. The top priorities were reviewed by the senior leadership for general consensus on the strategic plan for the Division of Student Affairs.
### III. Program Maintenance

<table>
<thead>
<tr>
<th>Maintenance Need</th>
<th>Reason for Need</th>
<th>Cost</th>
<th>Result of Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continue to provide established retention programs to engage students and to maintain and increase student retention</td>
<td>Desire to maintain current retention rate; however, goal is to reach an 80% retention rate</td>
<td>Over $210,000</td>
<td>Increased student retention to graduation rates</td>
</tr>
<tr>
<td>Provide responsive and high quality clinical services to students experiencing mental health concerns</td>
<td>Student mental health is one of the most problematic health issues and enhanced services are critical</td>
<td>Over $290,000</td>
<td>Better management of mental health issues and greater opportunities to retain students</td>
</tr>
<tr>
<td>Enhance delivery of customer friendly marketing materials and processes to enhance the customer service experience for students</td>
<td>Important to demonstrate personable marketing materials to assist with recruiting but also retaining students</td>
<td>Within department budgets</td>
<td>Project the personalized experience to help meet retention goals</td>
</tr>
<tr>
<td>Engage and educate parents and families about campus and institution resources to aid in student success</td>
<td>Parents and families are critical communication means to give students information about deadlines and engagement in campus activities and programs</td>
<td>Over $56,500</td>
<td>Good partnerships can assist with retention of students and with potential funding possibilities</td>
</tr>
<tr>
<td>Enhance comprehensive pride and traditions programs that will better engage students</td>
<td>Students need to engage in campus pride and traditions programs to build long term affinity to Texas State</td>
<td>Within department budgets</td>
<td>Builds long term affinity and possible future funding for programs and services for students</td>
</tr>
<tr>
<td>Continue to provide a safe and responsive environment to support and enhance the campus community</td>
<td>As Texas State continues to grow on the San Marcos and Round Rock campuses, safety measures are critical to retain students, faculty, and staff</td>
<td>Over $75,000</td>
<td>Record of safety on campus will help retain students, faculty, and staff</td>
</tr>
<tr>
<td>Enhance leadership and skill development programs for students</td>
<td>The university is expected to help students develop marketable skills for their future life long career options and affinity to Texas State</td>
<td>Over $50,000</td>
<td>Result of skill building will build positive affinity with Texas State and may increase possibilities for funding these programs for future students</td>
</tr>
</tbody>
</table>
# Administrative Support Plan 2017-2023

## IV. Planning Goals (University Goal Statements)

<table>
<thead>
<tr>
<th>Dept.</th>
<th>Unit Goal</th>
<th>1 yr</th>
<th>2-6 years</th>
<th>New Resources Required</th>
<th>Cost</th>
<th>Source of Resources</th>
<th>Assessment Criteria</th>
<th>University Initiative</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Affairs</td>
<td>Provide co-curricular and collaborative programs and services that enhance the success of students</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking/ Satisfaction Surveys</td>
<td>1.8</td>
</tr>
<tr>
<td>Departments</td>
<td>Create outreach programs for targeted populations</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking/Satisfaction Surveys</td>
<td>1.1</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>Identify and promote the marketable career-readiness competencies students should possess</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>Over $45,000</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Pre/Post Testing/Satisfaction Surveys/Outcomes Assessments</td>
<td>1.7</td>
</tr>
<tr>
<td>Departments</td>
<td>Develop and enhance a robust and engaged employer outreach and relations strategy to increase opportunities for students</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>Over $45,000</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Track increases in number of employers/ number of opportunities for students</td>
<td>1.3</td>
</tr>
<tr>
<td>Career Services</td>
<td>Expand peer support, mentoring, and coaching programs to help students be successful</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>Over $15,000</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Direct observation/ Satisfaction Surveys/ Retention of students participating/ Grade Point Averages</td>
<td>1.3</td>
</tr>
<tr>
<td>Student Affairs</td>
<td>Provide educational services to assist academically challenged students to achieve academic success</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>Over $45,000</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Reduction of the number of students on academic probation and number who get off probation based on applied</td>
<td>1.5</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Enhance programming with a focus on social justice, cultural competency, diversity, and inclusivity</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Track number of programs offered/Satisfaction Surveys</td>
<td>1.1</td>
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<tr>
<td>Student Affairs Departments</td>
<td>Utilize data and predictive analytics in collaboration with enrollment managers to identify effective strategies to maintain/increase student retention and persistence</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Track maintenance and/or increase in retention rates particularly of identified students at risk</td>
<td>1.3</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Collaborate with campus stakeholders to provide a Spanish language translation on websites and materials and language translation services for programs</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Track number of websites that have translation and utilization of language translation service utilized</td>
<td>1.3</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Collaborate with campus stakeholders to provide culturally sensitive programming and holistic academic support services</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Track utilization of services/Satisfaction surveys/Needs assessment</td>
<td>1.1</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Provide residential programs and support services for on campus students and in collaboration with the City of San Marcos/Round Rock provide off campus programs and support to commuter students</td>
<td>X</td>
<td>X</td>
<td>YES</td>
<td>Over $105,000</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking/Satisfaction Surveys</td>
<td>1.3</td>
</tr>
</tbody>
</table>
## University Goal 2: Offer high quality academic and educational programming.

| Student Affairs Departments | Provide opportunities for students to gain marketable skills through leadership, service learning, volunteerism, internships, and other means | X | X | YES | Over $147,000 | E & G Student Service Fee | Auxiliary | Tracking/Outcome Assessments/Satisfaction Surveys | 1.6 |

## University Goal 3: Achieve significant progress in research and creative activity as measured by national standards.

| Student Affairs Departments | Collaborate with academic departments to promote undergraduate and graduate research and promote the growth of graduate student retention | X | X | NO | E & G Student Service Fee | Auxiliary | Tracking/Outcomes assessment | 3.3 |

## University Goal 4: Provide the necessary services, resources, and infrastructure to support the university’s strategic direction.

<p>| Student Affairs Departments | Improve the health and wellness of the campus community | X | X | YES | Over $310,000 | E &amp; G Student Service Fee | Auxiliary | Tracking/Outcomes assessment | 4.13 |
|-----------------------------|-----------------------------------------------------|---|---|-----|---------------------|------------------|----------------------------|------|
| Student Affairs Departments | Improve knowledge and professional development of Division staff | X | X | YES | Over $20,000 | E &amp; G Student Service Fee | Auxiliary | Outcomes assessment | 4.2 |
| Student                    | Recruit, develop, | X | X | YES | Over | E &amp; G | Outcomes | 4.1 |</p>
<table>
<thead>
<tr>
<th>Affairs Departments</th>
<th>support, and retain high quality diverse staff</th>
<th>$290,000</th>
<th>Student Service Fee Auxiliary</th>
<th>assessment/tracking</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Affairs Departments</td>
<td>Develop and improve identified department facilities</td>
<td>X X YES</td>
<td>To be determined</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Develop a fundraising plan for departments within Student Affairs</td>
<td>X X NO</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking</td>
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<tr>
<td>Student Affairs Departments</td>
<td>Increase endowments of scholarships for Leadership Institute, Family Association, and other established endowments. Identify and enhance sponsorships and internships with internal and external constituents</td>
<td>X X NO</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking</td>
</tr>
<tr>
<td>Student Affairs Departments</td>
<td>Develop long range capital renovation schedules and funding strategies for existing and planned facilities</td>
<td>X X NO</td>
<td>E &amp; G Student Service Fee Auxiliary</td>
<td>Tracking</td>
</tr>
<tr>
<td>Student Center</td>
<td>Renovate and expand the LBJ Student Center to provide space for meetings and large gatherings, an enlarged multicultural area, and enhanced food options. Expansion of the Student Health Center for new wellness and mental health programming</td>
<td>X X YES</td>
<td>Over $32,000,000</td>
<td>Auxiliary</td>
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<tr>
<td>Student Center</td>
<td>Expansion of residence halls to meet the growing</td>
<td>X X YES</td>
<td>Over $10,200,000</td>
<td>Auxiliary</td>
</tr>
<tr>
<td>Student Center</td>
<td></td>
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<td>Over $60,000,000</td>
<td>Auxiliary</td>
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<tr>
<td>Life</td>
<td>Student Affairs Departments</td>
<td>X</td>
<td>X</td>
<td>YES</td>
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<td></td>
<td>Student Affairs Departments</td>
<td>X</td>
<td>X</td>
<td>YES</td>
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<td></td>
<td>Campus Recreation</td>
<td>X</td>
<td>X</td>
<td>YES</td>
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<td></td>
<td>University Police</td>
<td>X</td>
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<td>Student Affairs Departments</td>
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</table>
| Student Affairs Departments | promote student health and wellbeing  
Expand services to provide evening hours and additional referral services for students  
Develop additional health services such as dental, nutrition, or addiction recovery support to address student needs | X | X | YES | Over $200,000 | Auxiliary E & G Student Service Fee  
Auxiliary | Outcomes assessment | 4.13 |
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<tbody>
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